

FY24 Budget *DRAFT REVIEW*

Joint Meeting – Select Board & Finance Committee

Monday, February 27, 2023

TOWN OF LANCASTER	FISCAL 2020	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2024	FISCAL 2024
Budget Summary	ACTUAL	ATM	ATM	REQUEST	TOWN ADMIN RECOMM	FIN COMM RECOMM	ATM APPROVED	DEPT RQST	TA RECOMMEND	% INC/DEC from FY23	\$ INCREASE/ (DECREASE)
SOURCES OF FUNDS											
Tax & Other Current Revenues Within Levy Limit											
Real Estate & Property Tax											
INSIDE	18,918,074.35	19,343,656.48	20,305,497.81	21,013,134	21,013,134	21,013,134	21,013,135	21,779,616	21,779,616	3.65%	766,480.57
Real Estate & Per Prop Tax											
OUTSIDE	1,503,460.00	1,474,560.00	1,607,029.00	910,982	910,982	910,982	910,982	910,982	910,982	0.00%	0.00
From the Commonwealth	1,221,488.00	1,240,487.00	1,222,848.00	1,261,633	1,261,633	1,261,633	1,261,633	1,386,044	1,386,044	9.86%	124,411.00
Local Revenue	2,046,556.00	1,888,150.00	1,888,150.00	1,952,800	1,952,800	1,952,800	1,952,800	2,039,813	2,039,813	4.46%	87,013.00
SUB-TOTAL (Tax & Current Rev)	23,689,578.35	22,472,293.48	25,023,524.81	25,138,549	25,138,549	25,138,549	25,138,550	26,116,455	26,116,455	3.89%	977,904.57
TOTAL SOURCES OF FUNDS	23,773,560.98	24,168,812.11	25,530,277.14	25,138,549	25,138,549	25,138,549	25,841,636	26,116,455	26,116,455	1.06%	274,818.57
USE OF FUNDS											
Personal Services (Non-School)	3,485,510.20	3,626,618.22	3,671,358.14	4,263,708	4,227,067	4,227,067	4,239,843	4,703,361	4,398,170	3.73%	158,327.00
Expenses (Non-School)	1,466,296.79	1,633,308.00	1,597,060.00	1,818,646	1,879,391	1,879,391	1,881,591	2,096,462	2,245,760	19.35%	364,169.00
Sub-total (Non-School)	4,951,806.99	5,259,926.22	5,268,418.14	6,082,354	6,106,458	6,106,458	6,121,434	6,799,823	6,643,930	8.54%	522,496.00
Expenses Debt	1,093,225.00	1,092,975.00	1,068,375.00	403,025	400,025	400,025	400,025	400,025	388,125	-2.97%	(11,900.00)
Expenses Risk Management	1,525,246.51	1,731,049.50	1,880,317.00	2,068,947	2,068,947	2,068,947	2,068,947	2,068,947	2,123,423	2.63%	54,476.00
Expenses Transfers out	100,000.00	174,282.00	174,282.00	174,282	174,282	174,282	174,282	174,282	174,282	0.00%	0.00
Sub-total Debt/Insurances	2,718,471.51	2,998,306.50	3,122,974.00	2,646,254	2,643,254	2,643,254	2,643,254	2,643,254	2,685,830	1.61%	42,576.00
Minuteman Regional Vocational	2,085,501.00	2,195,473.00	2,382,776.00	2,285,510	2,285,510	2,285,510	2,285,510	2,373,891	2,382,024	4.22%	96,514.00
Nashoba Regional High School	13,014,404.00	13,400,697.38	13,845,493.00	14,591,571	14,591,571	14,591,571	14,591,571	15,312,771	15,457,012	5.93%	865,441.00
Other School	23,634.00	25,000.00	57,268.00	55,000	55,000	55,000	55,000	82,000	87,000	49.09%	32,000.00
Sub-total Schools	15,123,539.00	15,621,170.38	16,285,537.00	16,932,081	16,932,081	16,932,081	16,932,081	17,768,662	17,926,036	4.94%	993,955.00
SUB-TOTAL OPERATIONS	22,793,817.50	23,854,403.10	24,676,929.14	25,660,688	25,681,793	25,681,793	25,696,769	27,211,739	27,255,796	5.90%	1,559,027.00
State & County Assessments	141,622.00	142,114.00	142,114.00	144,867	144,867	144,867	144,867	149,062	149,062	2.90%	0.00
SUB-TOTAL SPECIAL ITEMS	306,194.00	552,989.00	495,114.00	144,867	144,867	144,867	144,867	149,062	149,062		
TOTAL USES OF FUNDS	23,100,011.50	24,407,392.10	25,172,043.14	25,805,555	25,826,660	25,826,660	25,841,636	27,194,689	27,404,858	5.24%	
TOTAL SOURCES OF FUNDS	23,773,560.98	24,168,812.11	25,530,277.14	25,138,549	25,138,549	25,138,549	25,841,636	26,116,455	26,116,455	1.06%	
SURPLUS/(DEFICIT) OPERATING BUDGET ONLY											
		(238,580.00)	358,234.00	(667,006)	(688,111)	(688,110)	0	(1,078,234)	(1,288,403)		

What can WE control ...

In terms of spending, cutting or reallocating?

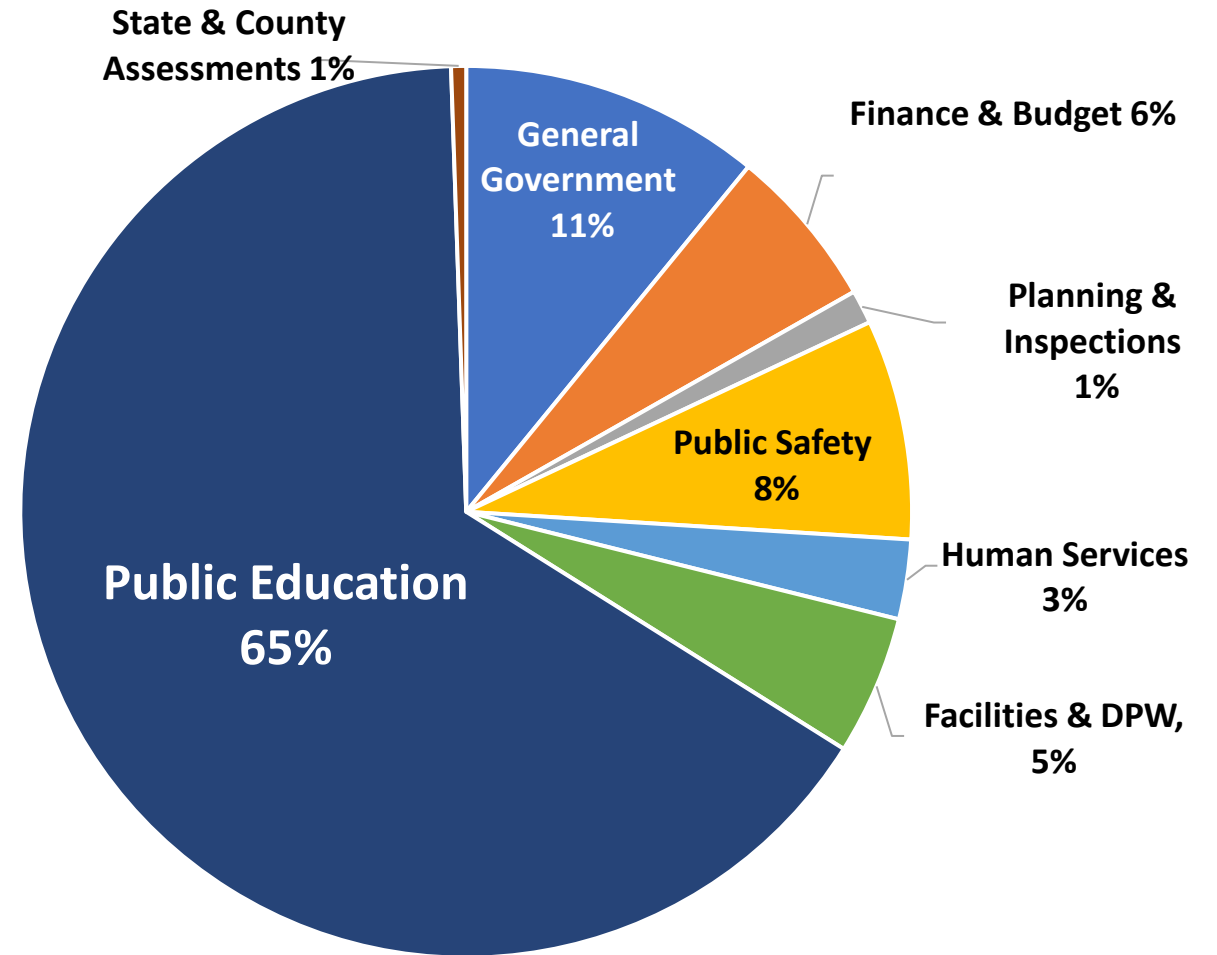
Budget w/o Educational Increases and *uses*
approximately \$420k free cash to balance **1.62%**

Budget w/o Educational Increase and does
not use free cash to balance **3.73%**

TOWN DEFICIT \$ 294,500
SCHOOL DEFICIT \$ 993,960
Minimum Override \$ 1.3 Million
Preferred Override \$ 1.5 Million

\$ 1.5 M stabilizes the budget for a period of at least 5 fiscal years allowing new growth and commercial development to, theoretically, receive the maximum tax benefit to offset the Town budget.

Once stabilized, the Town can then move for an underride which is, by definition, a reduction in the amount taxed.



Budgetary Items – Non-Discretionary

NO CONTROL

- Compensation Reserve
- State Assessments
- Veterans' Benefits
- Audits
- Energy & Fuel, Town Buildings
- Gasoline, Town Vehicles
- Property & Liability Insurances
- Unemployment
- Streetlights
- E-911 Dispatch
- Elections
- Town Meeting
- Debt Service
- Lease Payments
- Legal Notices & Mailings

LIMITED CONTROL

- Town Council
- IT Infrastructure
- Police
- Fire
- DPW
- Retirement & Pensions
- Board of Health
- School Assessments
- Regulatory or Mandated Operations

What's Left?

...Appx. \$400K

Cuts could include items such as ...

Recreation \$ 77,000

Close beach, no free programs or events, limited access to community center gym, no weekend use

Library \$ 200,000

Reduce hours of operation, free program offerings and events. No participation in special programs

Fire/EMS \$ 50,000

Reduce on-shift fire, EMT and lifesaving staff, increase reliance on mutual aid (longer response times)

Social Services \$ 25,000

Reduction in professional social worker hours, removal of certain state/federal aid programs

Police \$ 50,000

Reduction in police force, patrols and number of vehicles and staff on duty overnight and weekends.

*However, an override of at least \$1.1 Million to offset
the school increase would still be necessary.*

\$1,500,000 Override: By The Numbers

	Residential & Open Space	Commercial & Personal Prop.	TOTAL
FY23 # of Parcels	2,808	305	3,113
FY23 Assessed Value	\$1,114,280,987	\$ 169,082,633	\$1,283,363,620
FY23 Tax Levy	\$ 19,154,490	\$ 2,906,530	\$ 22,061,021

Assessed Home Value	Current Tax Liability	Estimated New Tax Liability	Impact Annually	Impact Monthly
\$ 250,000	\$ 4,297.50	\$ 4,590.00	\$ 292.50	\$ 24.38
\$ 350,000	\$ 6,016.50	\$ 6,426.00	\$ 409.50	\$ 34.13
\$ 450,000	\$ 7,732.50	\$ 8,262.00	\$ 526.50	\$ 43.86
\$ 550,000	\$ 9,454.50	\$ 10,098.00	\$ 643.50	\$ 53.63
\$ 650,000	\$ 11,173.50	\$ 11,934.00	\$ 760.50	\$ 63.38
\$ 750,000	\$ 12,892.50	\$ 13,770.00	\$ 877.50	\$ 73.13
\$ 850,000	\$ 14,611.50	\$ 15,606.00	\$ 994.50	\$ 78.71
\$ 950,000	\$ 16,330.50	\$ 17,442.00	\$ 1,111.50	\$ 92.63