

## WESTBOROUGH STATE HOSPITAL REUSE PLAN

**Reuse Concepts** 

February 16<sup>th</sup>, 2011

Westborough State Hospital Reuse Commission

SASAKI

## **Recap Site Analysis**

Framework Plan

- Utilities
- Infrastructure
- Open Space

- **Property Parcelization**

Reuse Concepts

- Building Ass
- Precedents
- Concept 1
- Concept 2

- **Contributing Buildings**
- **Building Assessment**

- **Concept 3**

**Summary & Discussion** 

## **Program & Scale**

## Market could accommodate:

- Commercial
  - Retail: village retail, restaurants, services: 25-35,000 SF
  - Professional & small office: 20-35,000 SF
- Residential
  - Apartments: 250-350 units
  - Townhouse condominiums (incl. 2-4 family): 200-300 units
  - Assisted Living: 80-120 beds

## **Planning Principles**

- Reuse existing historic buildings.
- Separate redevelopment from remaining DYS facilities to the extent possible.
- Chauncy Lake, elevated views & historic buildings are major character defining elements. Focus new development around these.
- Activate lakefront with village-style retail, restaurants & boat dock/fishing pier.
- Enhance and provide open space, including relocated recreation fields
- Include mix of uses to reinforce creation of a new community.
- Provide DMH client housing
- Develop new residential to support cost of site premiums.

## **Recap Site Analysis**

Framework Plan

Infrastructure
Open Space
Property Parc

- **Property Parcelization**

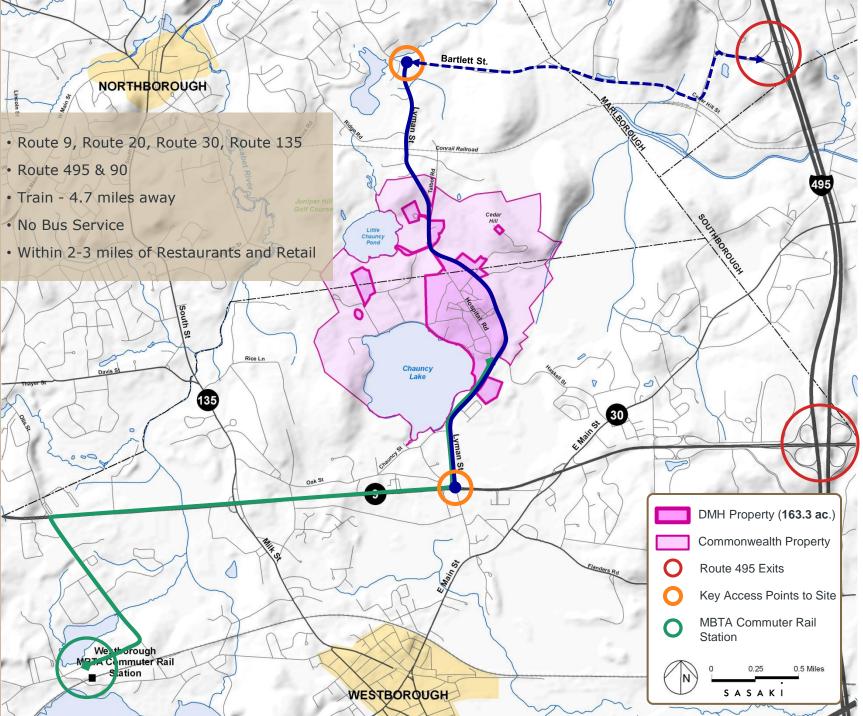
Reuse Concepts

Building As:
Precedents
Concept 1

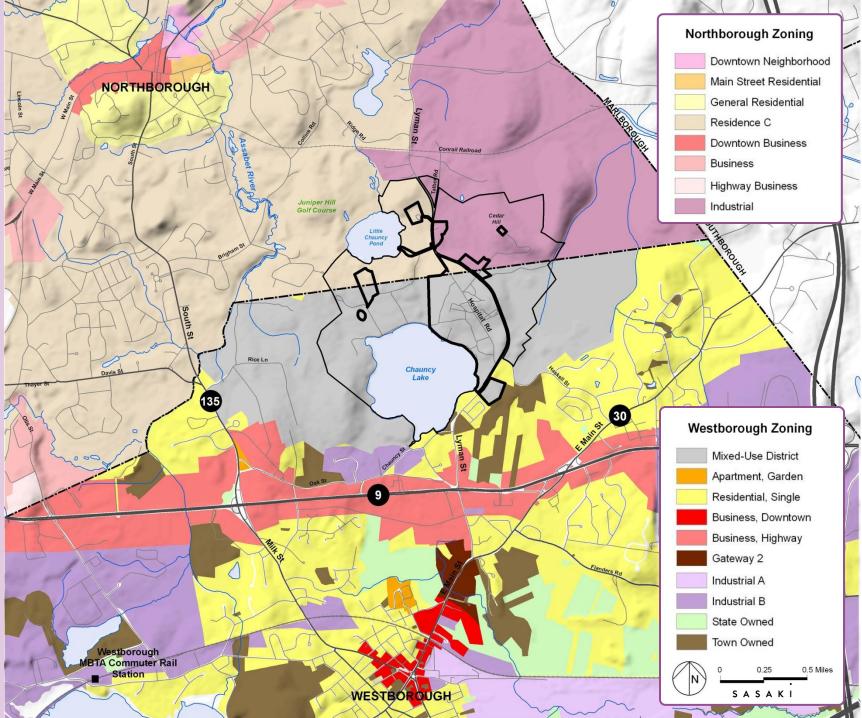
- **Contributing Buildings**
- **Building Assessment**

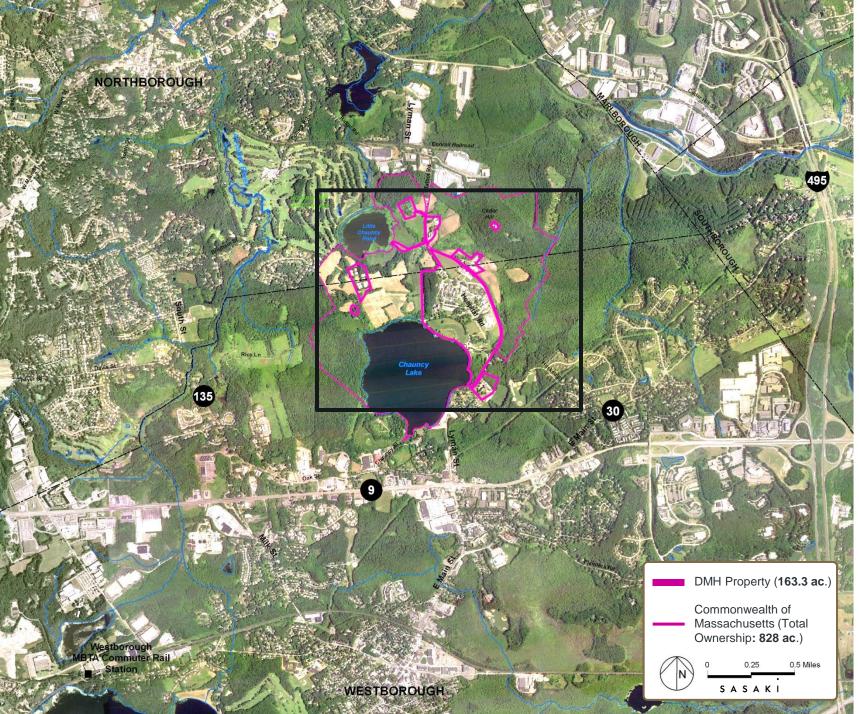
- Concept 3

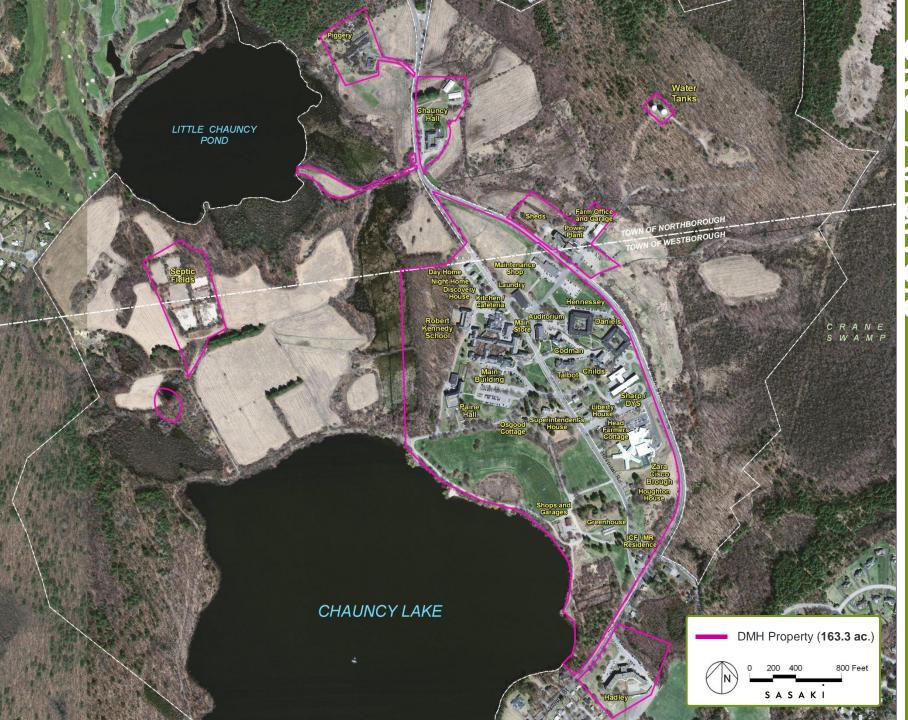
**Summary & Discussion** 

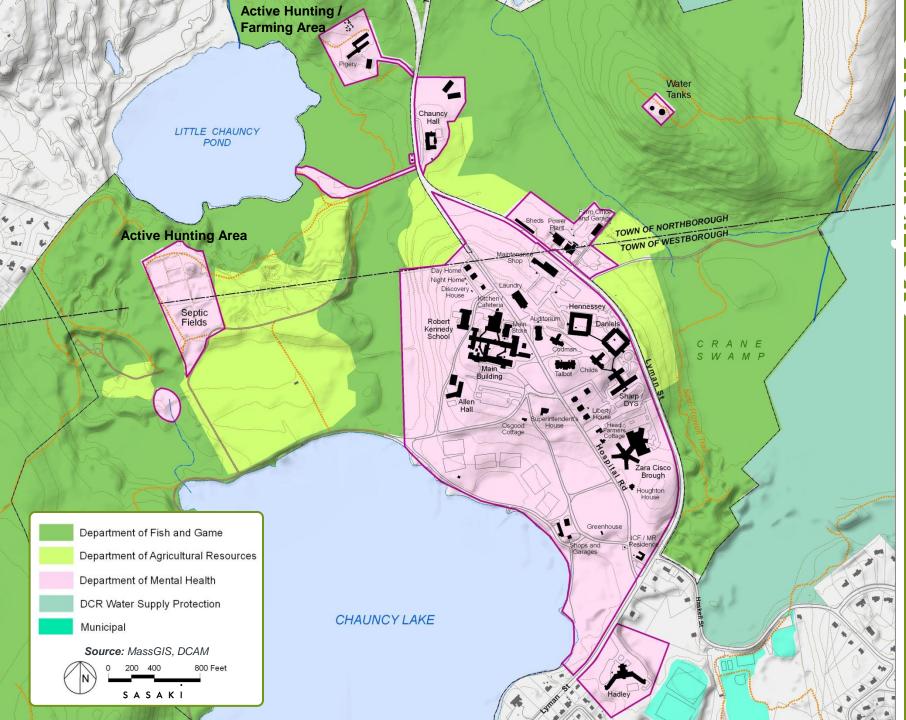


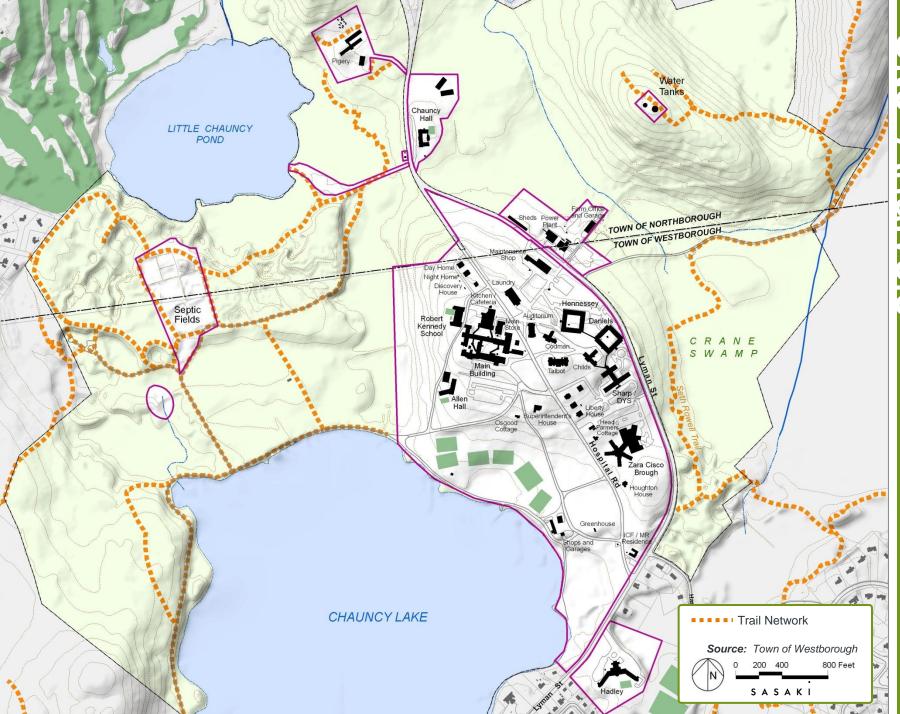
# PEN SPACE









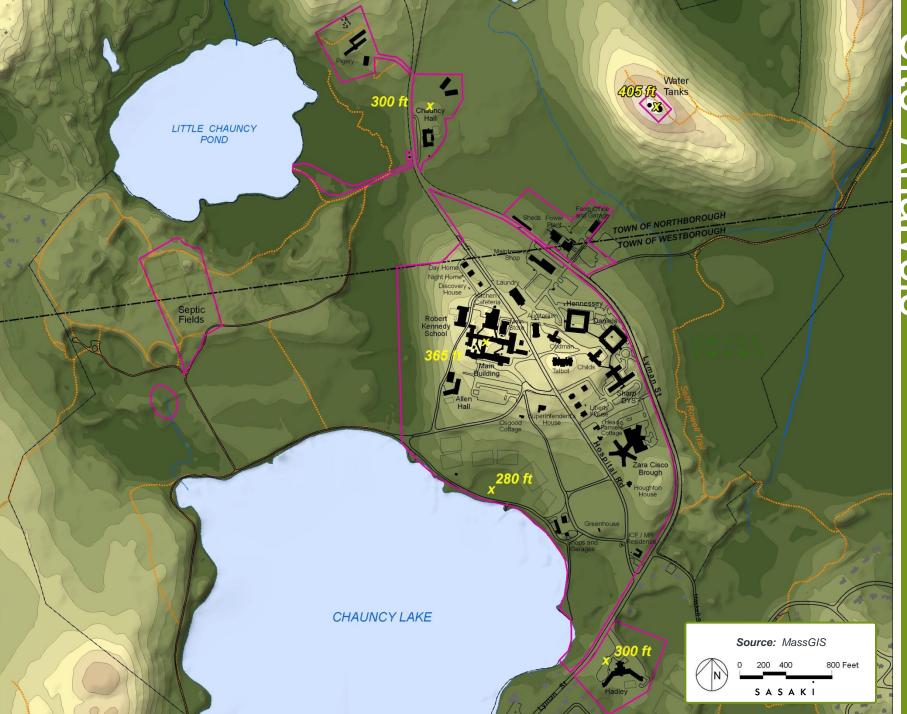


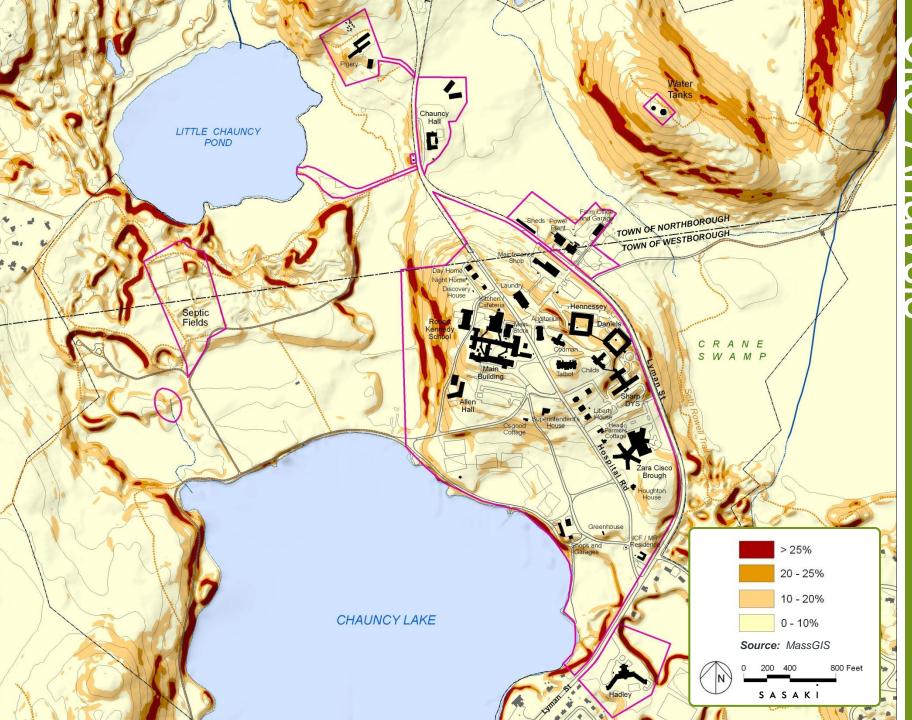
## 













Allen Hall



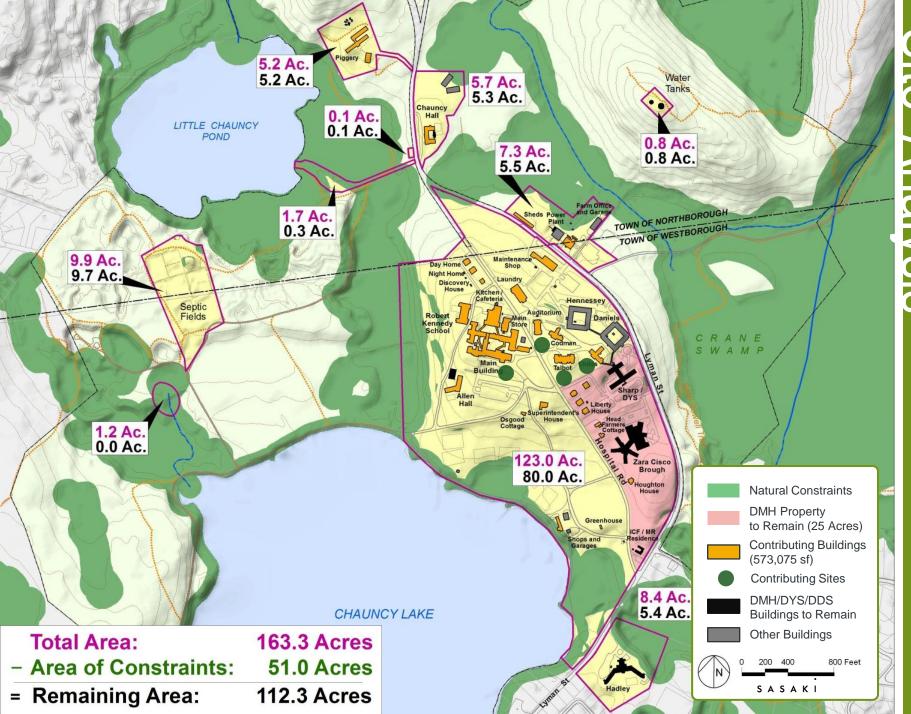
**Sharp Building** 



**Zara Cisco Brough (from Hospital Road)** 



Zara Cisco Brough (entry on north side)





**Main Building / Administration** 



**Hospital Wards A-H** 



**Talbot** 



**Laundry Building** 



## **Recap Site Analysis**

Framework Plan

- Utilities
- Infrastructure
- Open Space
- Property Page

- **Property Parcelization**

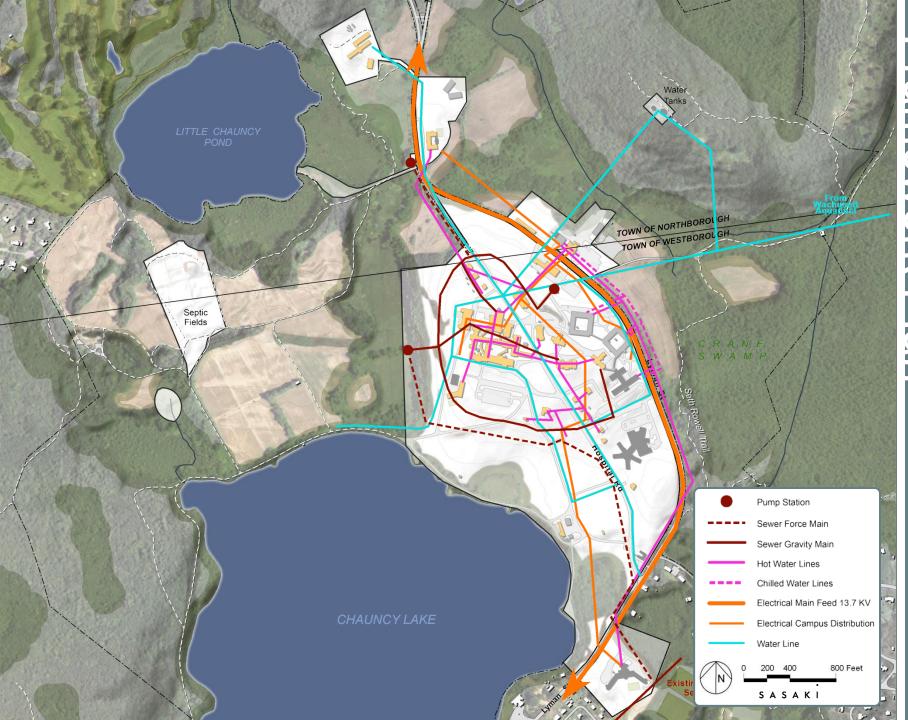
Reuse Concepts

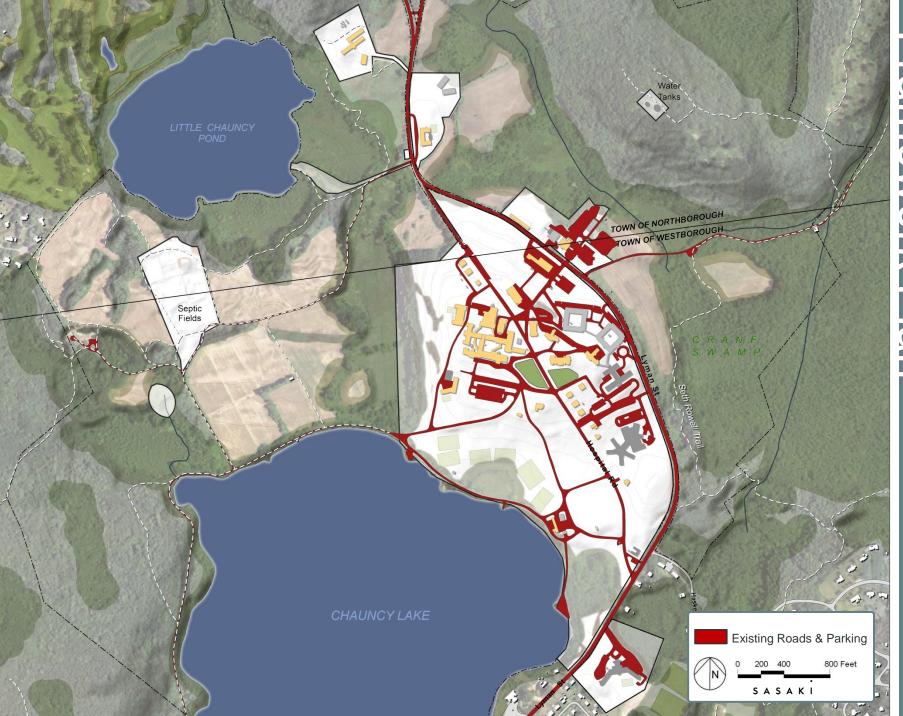
Building As:
Precedents
Concept 1

- **Contributing Buildings**
- **Building Assessment**

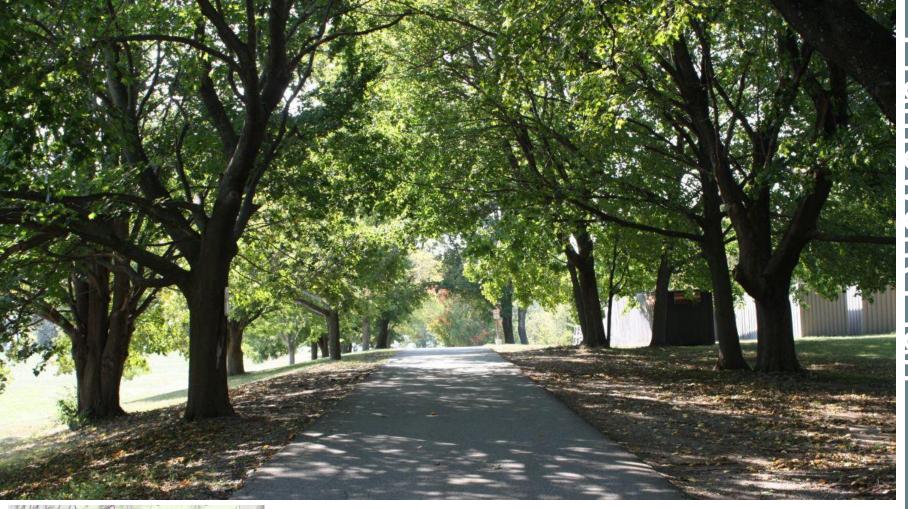
- Concept 3

**Summary & Discussion** 





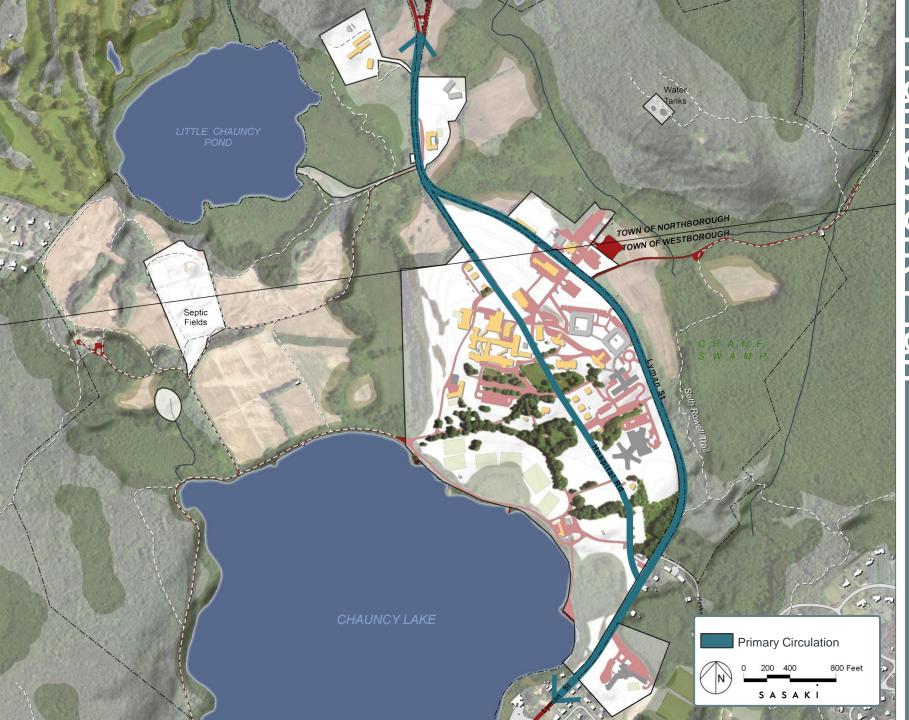


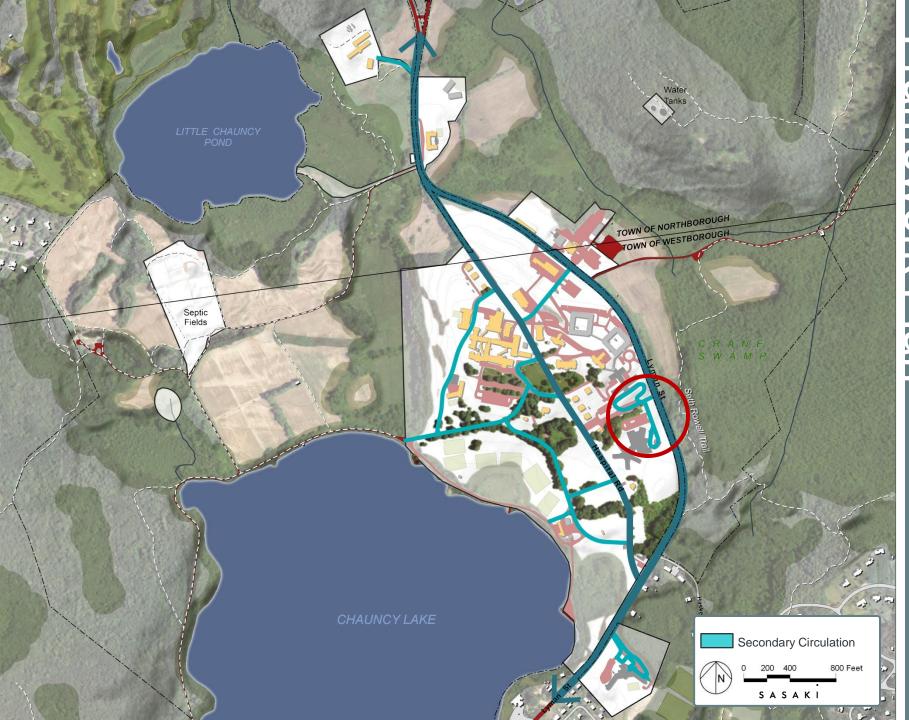


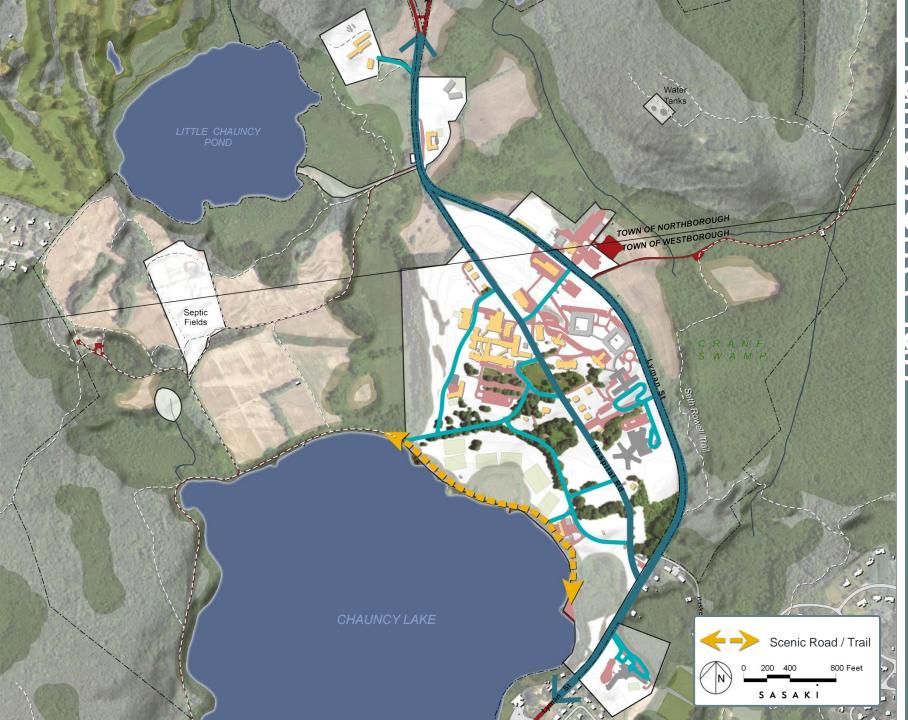


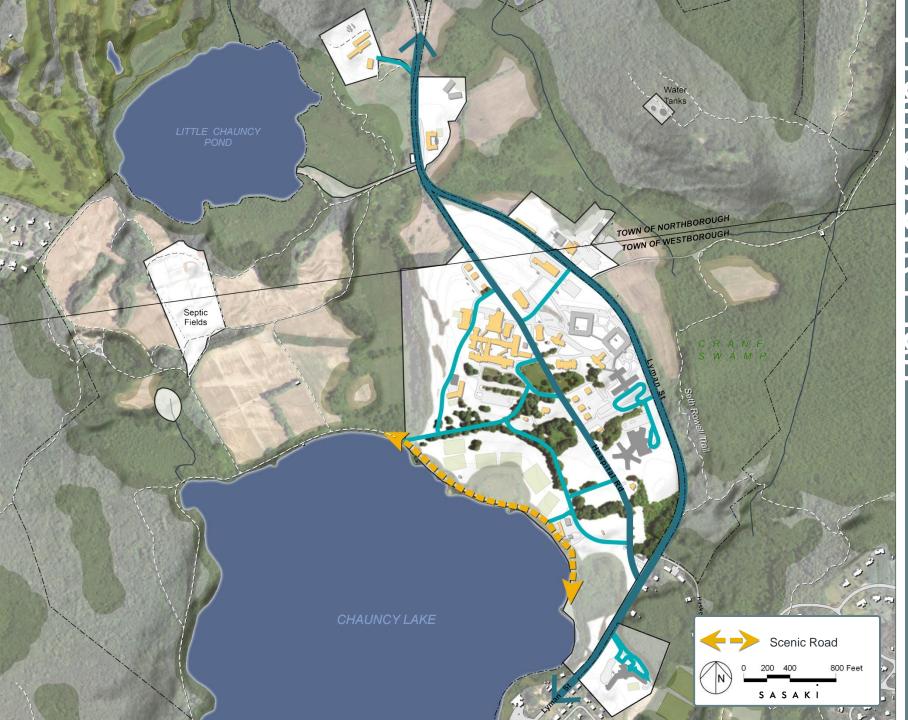
Street to Allen Hall, looking west

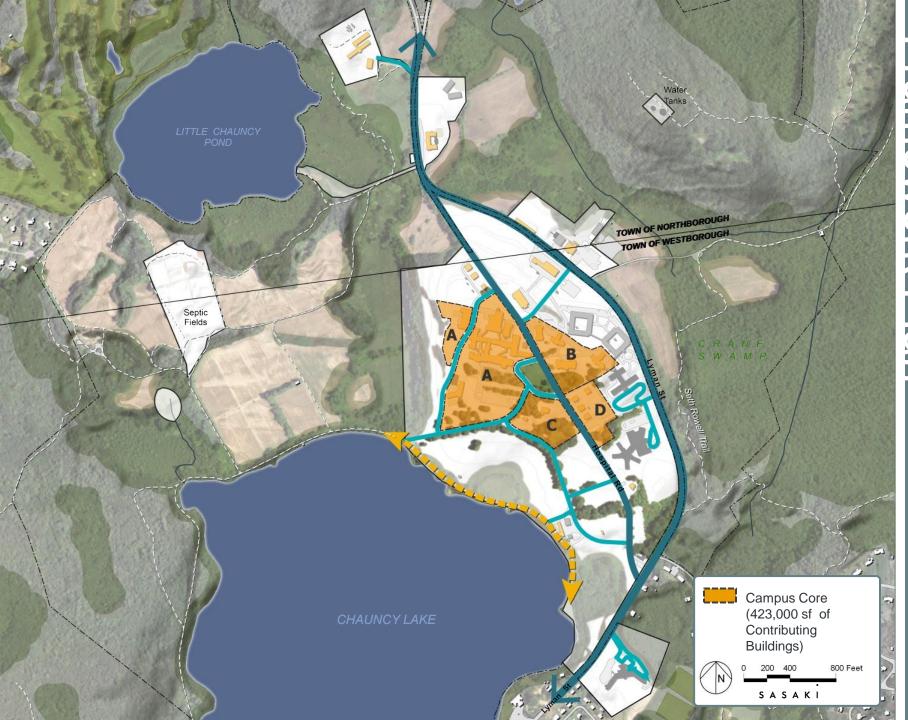


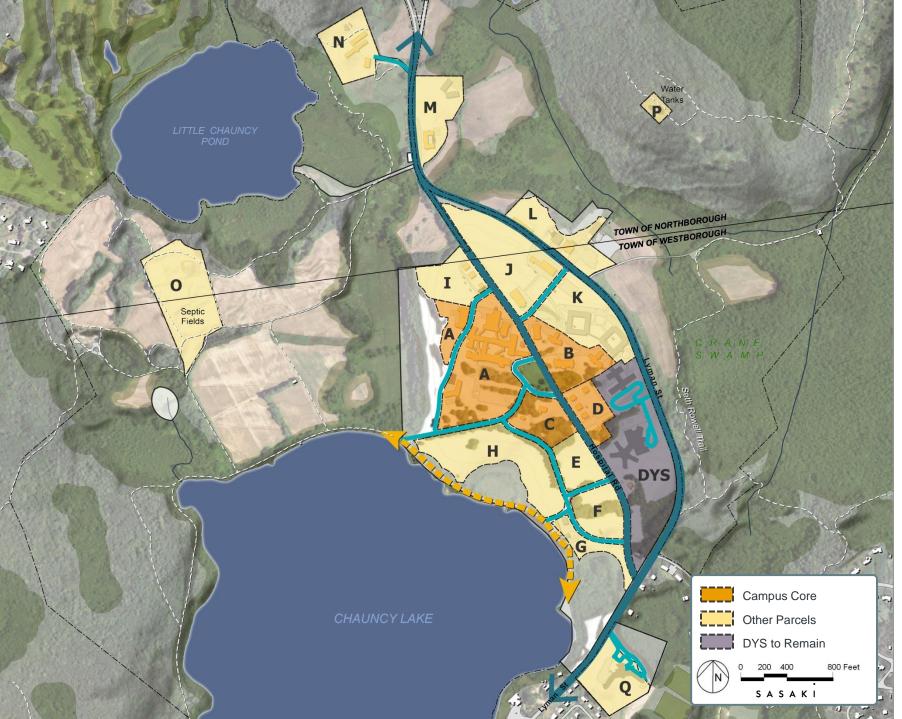












## Recommended DYS Parcels

## **Recap Site Analysis**

Framework Plan

Infrastructure
Open Space
Property Parc

- **Property Parcelization**

Reuse Concepts

- Building As:
- Precedents
- Concept 1

- **Contributing Buildings**
- **Building Assessment**

- Concept 3

**Summary & Discussion** 

Building Name	Square Feet	No. of Floors	Construction Year	Building Usage	Basement	District	Total Historic Reuse
A-H WARD/001	163,631	3	1900	HOSPITAL/WARDS	YES	. A	335,250
J KENNEDY SCOOL	37,568	2	1900	HOSPITAL/WARDS	YES		
ADMINISTRATION / E WARD / 002	33,659	4	1880	OFFICE	YES		
DIETARY/046	44,179	2	1892	FOOD PREPARATION AND/OR DINING	YES		
ALLEN HALL	43,415	5	1936	DYS	YES		
MAIN STOREROOM 072	12,798	1	1908	STORAGE	YES		
TALBOT HOUSE/010	22,898	3	1900	RESIDENCE/DORMITORY	NO	- В	77,424
CHILDS BUILDING/029	22,430	3	1908	RESIDENCE/DORMITORY	NO		
CODMAN BUILDING/014	17,234	3	1903	MENTAL HEALTH	NO		
AUDITORIUM/041	14,862	2	1932	AUDITORIUM/THEATER	NO		
SUPERINTENDENT HOUSE/015	7,636	3	1905	RESIDENCE WITH ATTACHED GARAGE	YES	С	10,076
OSGOOD COTTAGE/006	2,440	2	1890	OFFICE	YES		
HOME 4/028	6,806	2	1910	RESIDENCE/HOUSE	YES	D	28,462
LIBERTY HOUSE/018	6,806	2	1906	RESIDENCE/DORMITORY	YES		
RENAISSANCE/019	6,806	3	1906	RESIDENCE/DORMITORY			
STAFF HOME 3/020	5,508	2	1906	OFFICE	YES		
MAGIC CIRCUS THIFT SHOP 025	2,536	2	1908	RESIDENCE/OTHER	YES		
GREENHOUSE 032	8,580	2	1965	GREENHOUSE	YES	F	14,850
MAIN GARAGE 038	6,270	2	1930	GARAGE AND/OR STORAGE	YES		
GARAGE	3,600	1	1930	GARAGE AND/OR STORAGE	NO	G	3,600
GENESIS DAY HOME/021	8,281	3	1906	RESIDENCE/HOUSE	YES	ı	18,330
HORIZON HOME/022	7,209	2	1906	RESIDENCE/HOUSE	YES		
CLINICAL DIR'S HOUSE DISCOVERY/029	2,840	2	1910	RESIDENCE/HOUSE	YES		
LAUNDRY/042	22,500	1	1934	LAUNDRY	YES	- J	35,045
MAINTENANCE SHOP 043	12,545	1	1935	MAINT/GROUNDSCARE/S HED/REPAIR	YES		

## 523,037 SF. FT On Main Campus

\* Building list excludes some minor structures that may be included in the National Historic Register Nomination.

				PROGRAM						MUSES					
Building Name	Square Feet	No. of Floors	Construction Year	Retail	Community / Civic	Office	Assisted Living	Wellness / Recreation	Mixed Use	Apartment	Townhouse / Condominium / Age restricted	2 to 4 Family	Bed and Breakfast		
A-H WARD/001	163,631	3	1900			Х	Х		Х	Х					
J KENNEDY SCOOL	37,568	2	1900			Х	Х		Х	Х					
ADMINIST RATION / E WARD / 002	33,659	4	1880			Х	Х		Х	Х					
DIETARY/046	44,179	2	1892			Х		Х	Х	Х					
MAIN STOREROOM 072	12,798	1	1908		Х			Х	Х	Х					
TALBOT HOUSE/010	22,898	3	1900			Х			Х	Х					
CHILDS BUILDING/029	22,430	3	1908			Х			Х	Х					
CODMAN BUILDING/014	17,234	3	1903			Х			Х	Х					
AUDIT ORIUM/041	14,862	2	1932		Х	Х		Х	Х	Х					
SUPERINTENDENT HOUSE/015	7,636	3	1905			Х						Х	Х		
OSGOOD COTTAGE/006	2,440	2	1890									Х			
HOME 4/028	6,806	2	1910									Х			
LIBERTYHOUSE/018	6,806	2	1906									Х			
RENAISSANCE/019	6,806	3	1906									Х			
STAFF HOME 3/020	5,508	2	1906									Х			
MAGIC CIRCUS THIFT SHOP 025	2,536	2	1908									Х			
GREENHOUSE 032	8,580	2	1965	Х											
MAIN GARAGE 038	6,270	2	1930	Х											
GARAGE	3,600	1	1930	Х											
GENESIS DAYHOME/021	8,281	3	1906			Х						Х			
HORIZON HOME/022	7,209	2	1906			Х						Х			
CLINICAL DIR'S HOUSE DISCOVERY/029	2,840	2	1910			Х						Х			
LAUNDRY/042	22,500	1	1934		х	Х		х							
MAINTENANCE SHOP 043	12,545	1	1935			Х									
FARM OFFICE/033A	6,940	1	1951			Х									
K. BUILDING - CHAUNCY HALL/039	20,136	2	1930			Х	Х			Х					















# Reuse Concepts -- Kennedy School

















					CONDITION							RATING			
Building Name	Square Feet	District	Basement	Construction Year	Roof	Floors	Celling	Glazing	Siding	Accessible	Sasaki	Epsilon Report	DCAM Rating		
A-H WARD/001	163,631	A	YES	1900	0	0	0	0	2	0	0.33	FAIL	FAIL		
J KENNEDY SCOOL	37,568		NO	1900	2	3	2	0	2	0	1.50				
ADMINIST RATION / E WARD / 002	33,659		YES	1880	2	2	2	0	2	0	1.33	FAIL	ADEQUATE		
DIETARY/046	44,179		YES	1892	2	1	1	0	2	0	1.00		FAIL		
MAIN STOREROOM 072	12,798		YES	1908	2	1	1	0	2	0	1.00		FAIL		
TALBOT HOUSE/010	22,898	В	NO	1900	1	2	2	1	2	0	1.33	FAIL	POOR		
CHILDS BUILDING/029	22,430		NO	1908	1	2	2	1	2	0	1.33	FAIL	ADEQUATE		
CODMAN BUILDING/014	17,234		NO	1903	1	2	2	1	2	0	1.33	FAIL	FAIL		
AUDIT ORIUM/041	14,862		NO	1932	2	2	2	1	2	0	1.50	FAIL	FAIL		
SUPERINTENDENT HOUSE/015	7,636	C	YES	1905	3	3	2	2	3	0	2.17	FAIL	GOOD		
OSGOOD COTTAGE/006	2,440		YES	1890	1	2	2	2	3	0	1.67	FAIL	ADEQUATE		
HOME 4/028	6,806		YES	1910	3	2	2	2	3	3	2.50	FAIL	FAIL		
LIBERTYHOUSE/018	6,806		YES	1906	3	2	2	2	3	3	2.50		GOOD		
RENAISSANCE/019	6,806	D		1906	3	2	2	2	3	3	2.50		ADEQUATE		
STAFF HOME 3/020	5,508		YES	1906	3	2	2	2	3	3	2.50		FAIR		
MAGIC CIRCUS THIFT SHOP 025	2,536		YES	1908	3	2	2	2	3	3	2.50		ADEQUATE		
GREENHOUSE 032	8,580	F	YES	1965	3	3	4	3	3	0	2.67	FAIL	POOR		
MAIN GARAGE 038	6,270	F	YES	1930	Did not review							FAIL	FAIR		
GARAGE	3,600	G	NO	1930	Did not review							FAIL			
GENESIS DAY HOME/021	8,281		YES	1906	3	2	2	3	3	3	2.67		POOR		
HORIZON HOME/022	7,209	- 1	YES	1906	3	2	2	3	3	3	2.67		FAIR		
CLINICAL DIR'S HOUSE DISCOVERY/029	2,840		NO	1910	3	2	2	3	3	3	2.67	FAIL	ADEQUATE		
LAUNDRY/042	22,500	J	YES	1934	3	2	2	1	2	0	1.67		FAIR		
MAINTENANCE SHOP 043	12,545		YES	1935	3	3	2	2	2	0	2.00		FAIR		
FARM OFFICE/033A	6,940	L	YES	1951	3	3	2	2	2	0	2.00		FAIL		
K. BUILDING - CHAUNCY HALL/039	20,136	М	YES	1930	3	3	3	2	2	0	2.17		ADEQUATE		
STORAGE 4 (VEGETABLES)	10,080	N	YES	1920	Did not review  Did not review								FAIL		
PIGGERY/059	12,882	N	NO	1929								FAIL	FAIL		





Foxboro State Hospital, Foxboro, MA





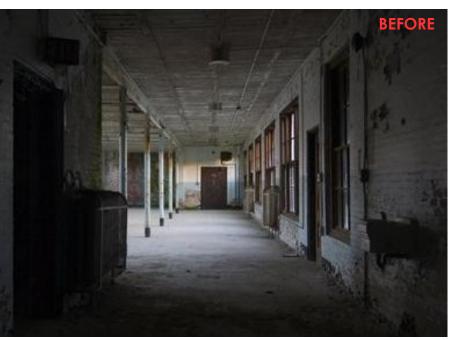




Foxboro State Hospital, Foxboro, MA









Foxboro State Hospital, Foxboro, MA















Metropolitan State Hospital, Lexington, MA









Danvers State Hospital, Danvers, MA

### **Market Analysis**

### **Recap Site Analysis**

Framework Plan

- Utilities
- Infrastructure
- Open Space

- **Property Parcelization**

Reuse Concepts

- Building Ass
- Precedents
- Concept 1
- Concept 2

- **Contributing Buildings**
- **Building Assessment**

- Concept 3

**Summary & Discussion** 

Fiscal Impact

## Concepts Concept 1 **Historic Reuse**

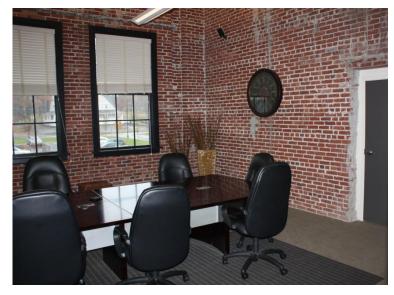








Foxboro State Hospital, Foxboro, MA







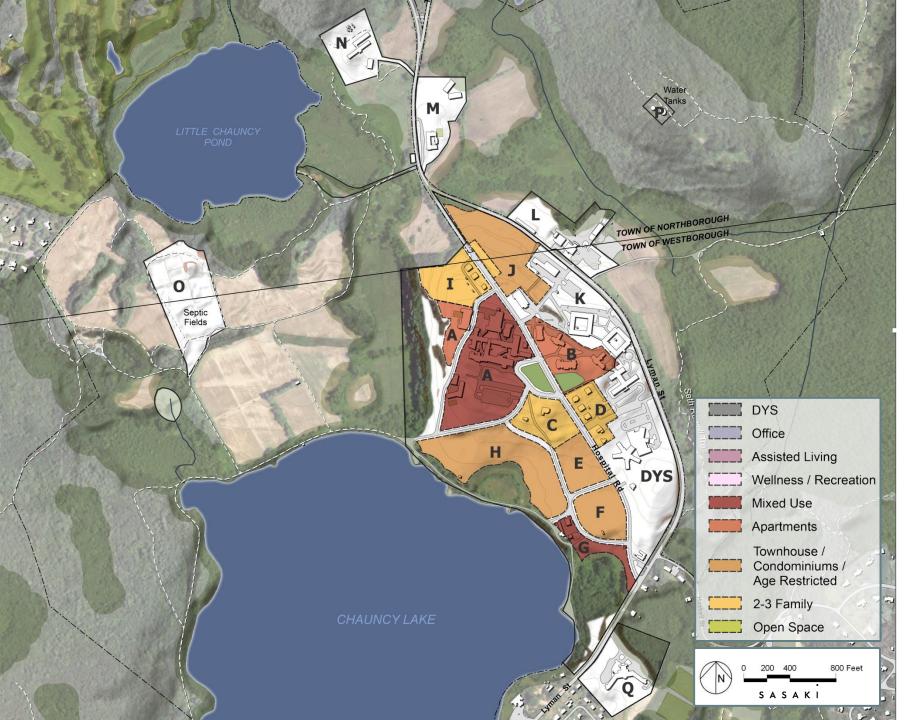


Foxboro State Hospital, Foxboro, MA

### Concepts Concept 1 llage















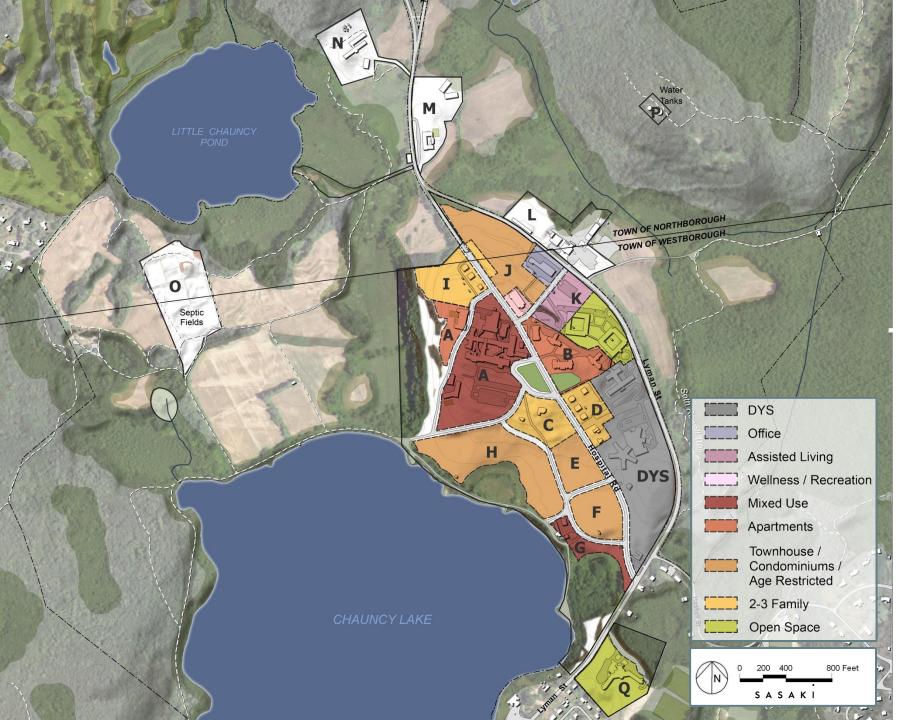
Concepts Concept 1



**Westborough State Hospital** 

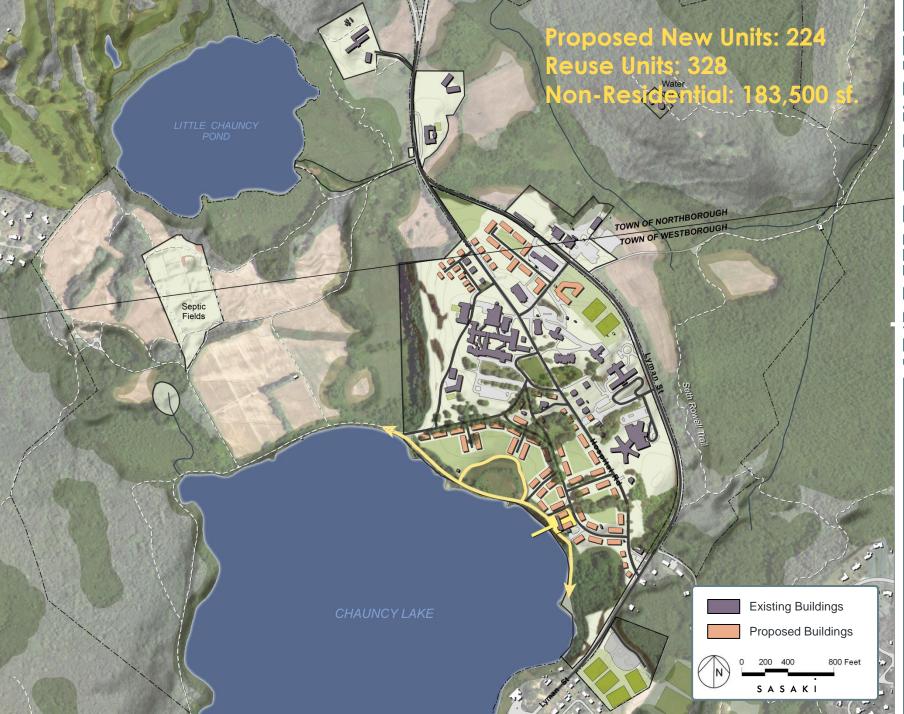
















### **Market Analysis**

### **Recap Site Analysis**

Framework Plan

Infrastructure
Open Space
Property Parc

- **Property Parcelization**

Reuse Concepts

- Building As:
- Precedents
- Concept 1
- Concept 2

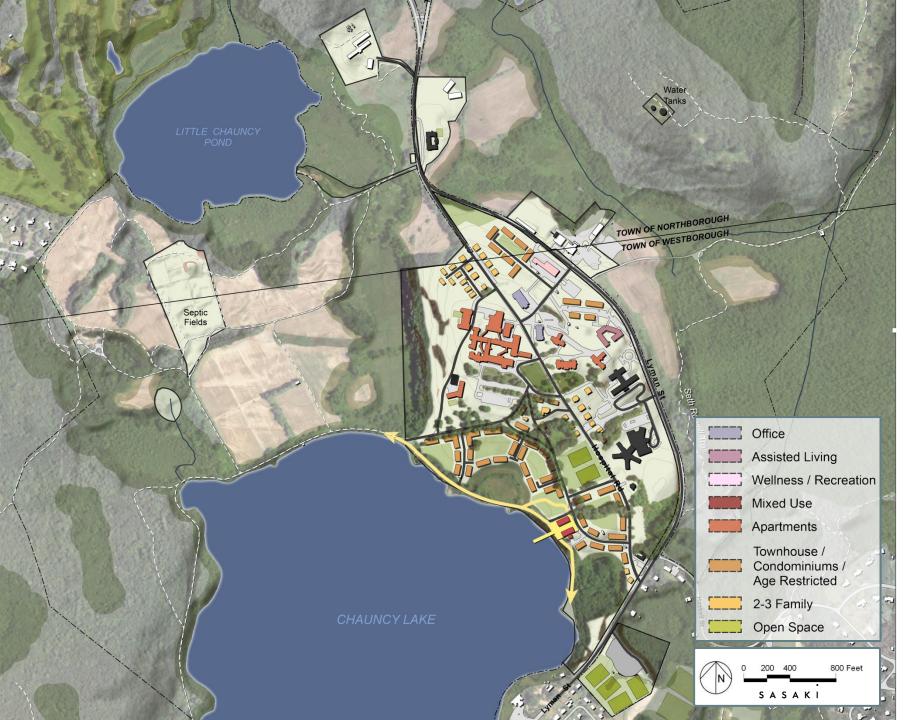
- **Contributing Buildings**
- **Building Assessment**

- Concept 3

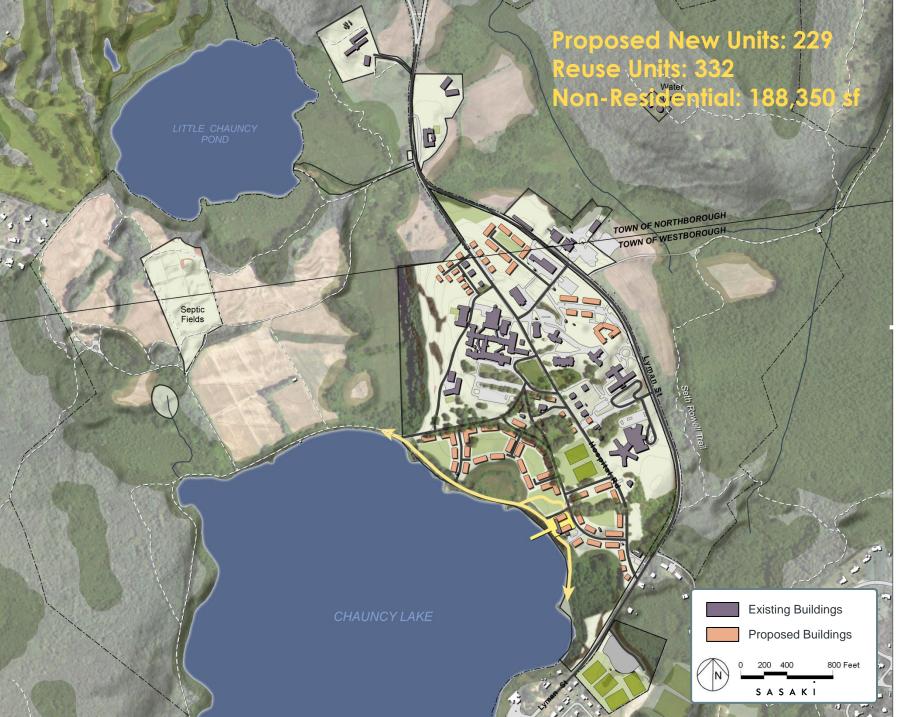
**Summary & Discussion** 

Fiscal Impact













### **Market Analysis**

#### **Recap Site Analysis**

Framework Plan

Infrastructure
Open Space
Property Parc

- **Property Parcelization**

Reuse Concepts

- Building Ass
- Precedents
- Concept 1
- Concept 2

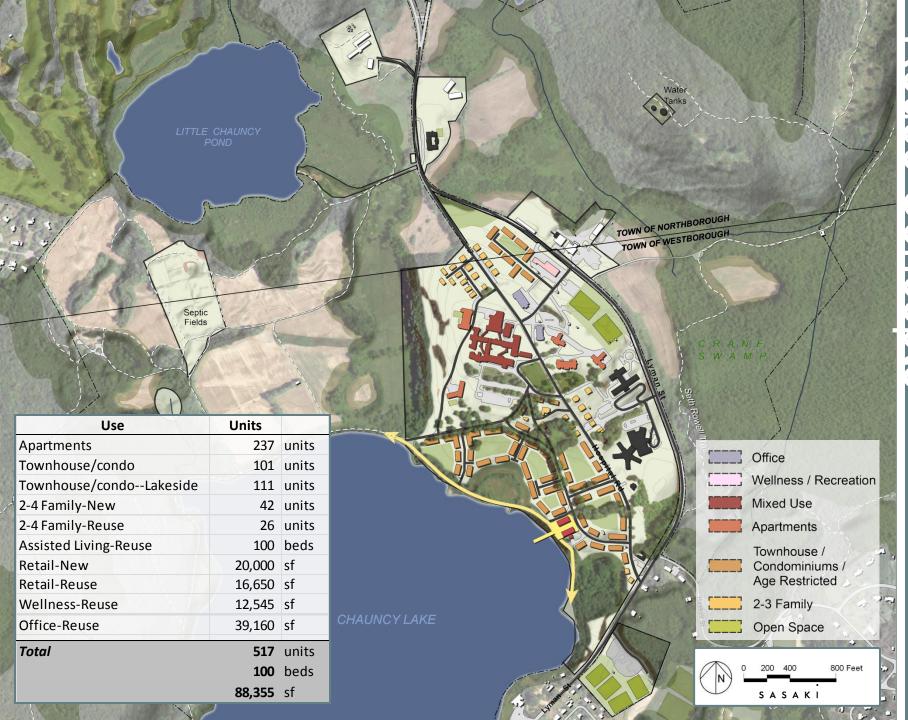
- **Contributing Buildings**
- **Building Assessment**

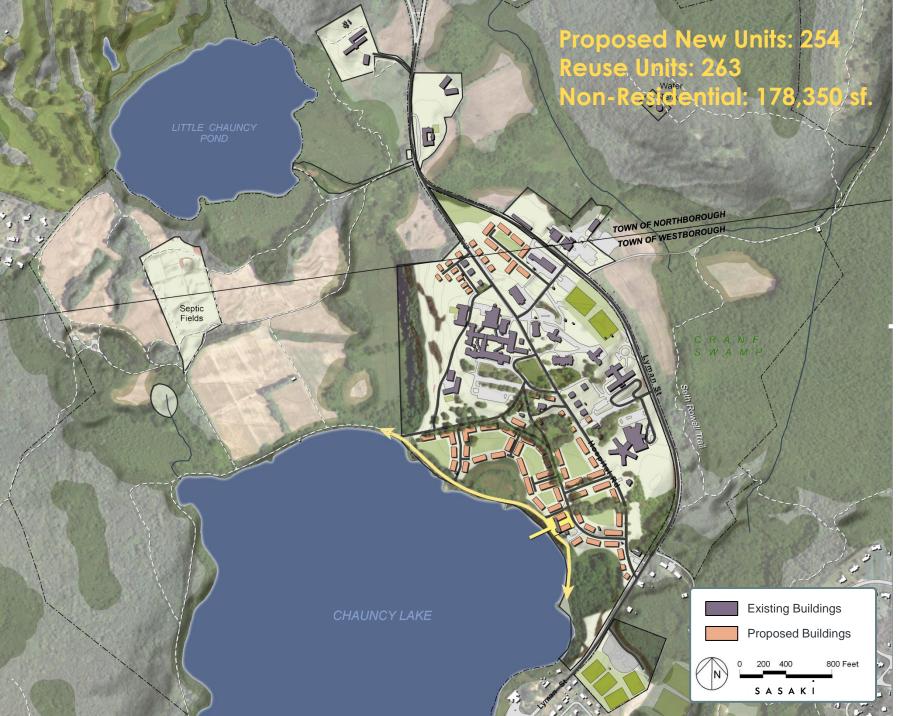
- **Concept 3**

**Summary & Discussion** 

Fiscal Impact











### **Market Analysis**

#### **Recap Site Analysis**

Framework Plan

Infrastructure
Open Space
Property Parc

- **Property Parcelization**

Reuse Concepts

Building Ass
Precedents
Concept 1
Concept 2

- **Contributing Buildings**
- **Building Assessment**

- Concept 3

**Summary & Discussion** 

Fiscal Impact

#### Westborough State Hospital Program Comparison

r rogram companson												
Use	Concept 1	Concept 2	Concept 3									
Apartments	302	306	237	units								
Townhouse/condo	96	94	101	units								
Townhouse/condoLakeside	86	93	111	units								
2-4 Family-New	42	42	42	units								
2-4 Family-Reuse	26	26	26	units								
Assisted Living-New	100	111	-	beds								
Assisted Living-Reuse	-	-	100	beds								
Retail-New	20,000	20,000	20,000	sf								
Retail-Reuse	16,650	16,650	16,650	sf								
Wellness-Reuse	22,500	12,545	12,545	sf								
Office-Reuse	34,345	39,160	39,160	sf								
Westborough	526	535	491	units								
Northborough	26	26	26	units								
Total	552	561	517	units								
	100	111	100	beds								
	93,495	88,355	88,355	sf								
Affordable Units												
Seniors	10	11	10									
Apts	30	31	24									
Family	25	26	28									
Total	65	67	62	10.0								

#### Westborough State Hospital Program Comparison

Use	Concept 1	Concept 2	Concept 3	
Fis	cal Impact			Per pupil net of state aid & fixed costs
Westborough				
School Children	140	142	121	
Tax Revenue	\$ 2,958,686	\$ 3,031,508	\$ 3,007,621	
School Cost	(1,321,316)	(1,341,342)	(1,139,297)	\$ 9,431
Added annual revenue net of				
education costs	\$ 1,637,370	1,690,167	1,868,324	
Northborough				
School Children	4	4	4	
Tax Revenue	\$ 122,590	\$ 122,590	\$ 122,590	
School Cost	(27,321)	(27,321)	(27,321)	\$ 7,506
Added annual revenue net of				
education costs	\$ 95,269	\$ 95,269	\$ 95,269	

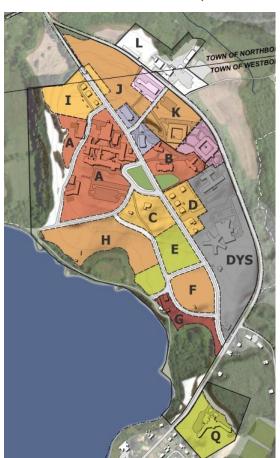
### CONCEPT 1 Total Units: 552

Non-Residential: 183,500 sf.



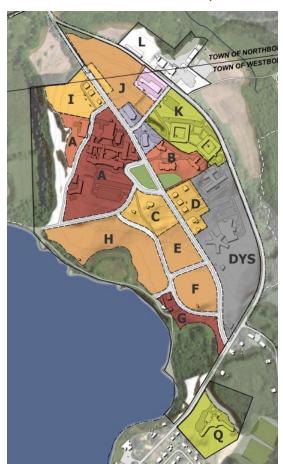
10 / 10 / 10 / 10 / 10 / 10 / 10 / 10 /	
Apartment	302
Townhouse/Condo	182
2/4 Family	68
Assisted Living	90,000
	•
Retail	36,650
Wellness	22,500
Office	34.345

CONCEPT 2
Total Units: 561
Non-Residential: 188,350 sf.



Apartment	306
Townhouse/Condo	187
2/4 Family	68
Assisted Living	100,000
Retail	36,650
Wellness	12,545
Office	39,160

CONCEPT 3
Total Units: 517
Non-Residential: 178,350 sf.



M - A2 ZELTYN A3, BOULA	
Apartment	237
Townhouse/Condo	212
2/4 Family	68
Assisted Living	90,000
Retail	36,650
Wellness	12,545
Office	39,160





Reuse Units: 328

Non-Residential: 183,500 sf.



CONCEPT 2
Proposed New Units: 229
Reuse Units: 332

Non-Residential: 188,350 sf.



CONCEPT 3
Proposed New Units: 254
Reuse Units: 263
Non-Residential: 178,350 sf.

## Westborough State Hospital Fiscal Analysis--Concept 1

			Fiscal Imp	acts: We	stborough		Fiscal Imp	acts: Nor	thbo	orough			
			Tax	School	Net Education		Тах	School	Ed	Net lucation	Property	School children	Northboro
Use	Units		Revenue	Children	Cost	1	Revenue	Children		Cost	value/unit	/ use	count
Apartments	302	units	\$ 826,428	108.7	\$ 1,025,553	\$	-	-	\$	-	\$150,000	0.36	
Townhouse/condo	96	units	656,640	10.8	101,668	\$	102,458	2.7	\$	19,965	\$375,000	0.14	19
Townhouse/condoLakeside	86	units	705,888	12.0	113,552	\$	-	-	\$	-	\$450,000	0.14	
2-4 Family-New	42	units	153,216	4.9	46,213	\$	20,132	1.0	\$	7,356	\$200,000	0.14	7
2-4 Family-Reuse	26	units	94,848	3.6	34,330	\$	-	-	\$	-	\$200,000	0.14	
Assisted Living-New	100	beds	273,600	-	-	\$	-	-	\$	-	\$150,000	-	
Retail-New	20,000	sf	41,952	-	-	\$	-	-	\$	-	\$115	-	
Retail-Reuse	16,650	sf	34,925	-	-	\$	-	-	\$	-	\$115	-	
Wellness-Reuse	22,500	sf	61,560	-	-	\$	-	-	\$	-	\$150	-	
Office-Reuse	34,345	sf	109,629	-	-	\$	-	-	\$	-	\$175	-	
Total	552 - 93,495	units beds sf	\$2,958,686	140	\$ 1,321,316	\$	122,590	4	\$	27,321			
	Tax rate / th	ousand	School cost/ of state aid cost	& fixed									
Wastharaugh		ousallu		<b>.</b>									
Westborough Northborough	\$ 18.24 \$ 14.38		\$ 9,431 \$ 7,506										

### Westborough State Hospital Fiscal Analysis--Concept 2

			Fiscal Imp	acts: Wes	tborough		Fiscal Im	pacts: North	orc	ough			
Use	Units	Valu	Tax Revenue	School Children	Net Education Cost	R	Tax evenue	School Children	Ed	Net lucation Cost	Property value/unit		Northbor count
Apartments	306	units	\$ 837,245	110.2	\$1,038,978	\$	-	-	\$	-	\$150,000	0.36	
Townhouse/condo	94	units	642,960	10.5	99,028	\$	102,458	2.7	\$	19,965	\$375,000	0.14	1
Townhouse/condoLakeside	93	units	763,344	13.0	122,794	\$	-	-	\$	-	\$450,000	0.14	
2-4 Family-New	42	units	153,216	4.9	46,213	\$	20,132	1.0	\$	7,356	\$200,000	0.14	
2-4 Family-Reuse	26	units	94,848	3.6	34,330	\$	-	-	\$	-	\$200,000	0.14	
Assisted Living-New	111	beds	303,696	-	-	\$	-	-	\$	-	\$150,000	-	
Retail-New	20,000	sf	41,952	-	-	\$	-	-	\$	-	\$115	-	
Retail-Reuse	16,650	sf	34,925	-	-	\$	-	-	\$	-	\$115	-	
Wellness-Reuse	12,545	sf	34,323	-	-	\$	-	-	\$	-	\$150	-	
Office-Reuse	39,160	sf	124,999	-	-	\$	-	-	\$	-	\$175	-	
Total		units beds	\$ 3,031,508	142	\$1,341,342	\$	122,590	4	\$	27,321			
	88,355	sf											
	Tax rate / the		School cost/ of state aid	& fixed									
Westborough	\$ 18.24	Jusailu	\$ 9,431	3									
Northborough	\$ 14.38		\$ 7,506										

# Westborough State Hospital Fiscal Analysis--Concept 3

	Fiscal Impacts: Westborough Fiscal Impacts: Northborough												
Use	Units		Tax Revenue	School Children	Net Education Cost	R	Tax evenue	School Children	E	Net ducation Cost	Property value/unit	School children / unit	Northboro count
Apartments	237	units	\$ 647,830	85.2	\$ 803,923	\$	-	-	\$	-	\$150,000	0.36	
Townhouse/condo	101	units	690,840	11.5	108,270	\$	102,458	2.7	\$	19,965	\$375,000	0.14	19
Townhouse/condoLakeside	111	units	911,088	15.5	146,561	\$	-	-	\$	-	\$450,000	0.14	
2-4 Family-New	42	units	153,216	4.9	46,213	\$	20,132	1.0	\$	7,356	\$200,000	0.14	7
2-4 Family-Reuse	26	units	94,848	3.6	34,330	\$	-	-	\$	-	\$200,000	0.14	
Assisted Living-Reuse	100	beds	273,600	-	-	\$	-	-	\$	-	\$150,000	-	
Retail-New	20,000	sf	41,952	-	-	\$	-	-	\$	-	\$115	-	
Retail-Reuse	16,650	sf	34,925	-	-	\$	-	-	\$	-	\$115	-	
Wellness-Reuse	12,545	sf	34,323	-	-	\$	-	-	\$	-	\$150	-	
Office-Reuse	39,160	sf	124,999	-	-	\$	-	-	\$	-	\$175	-	
Total	517 100 88,355		\$ 3,007,621	121	\$1,139,297	\$	122,590	4	\$	27,321			
	Tax ra	•		School cost/pupil net of sta									
Westborough	\$ 18.24			\$ 9,431									
Northborough	\$ 14.38			\$ 7,506									