**FY11 Budget Detail**

| | | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|---|
| **GENERAL GOVERNMENT** | | | | | | | |
| 113 | **TOWN MEETING** | | | | | | |
| | **TOTAL OPERATING EXPENSES** | 1,150 | 550 | 2,205 | 5,525 | 0 | 7,730 |
| | **TOWN MEETING TOTAL** | **1,150** | **550** | **2,205** | **5,525** | **0** | **7,730** |
| 122 | **SELECTMEN** | | | | | | |
| | **SALARY AND WAGE TOTAL** | 144,309 | 139,560 | 146,800 | 0 | 0 | 146,800 |
| | **TOTAL OPERATING EXPENSES** | 16,569 | 11,010 | 14,800 | 0 | 0 | 14,800 |
| 5199 | **Compensation Reserve** | 0 | 0 | 60,000 | | | 60,000 |
| | **SELECTMEN TOTAL** | **160,878** | **150,570** | **221,600** | **0** | **0** | **221,600** |
| 131 | **FINANCE COMMITTEE** | | | | | | |
| | **TOTAL OPERATING EXPENSES** | 263 | 368 | 550 | 0 | 0 | 550 |
| 5781 | **Reserve Fund** | 0 | 138,279 | 147,042 | | | 147,042 |
| | **FINANCE COMMITTEE TOTAL** | **263** | **138,647** | **147,592** | **0** | **0** | **147,592** |
| 133 | **TOWN ACCOUNTANT** | | | | | | |
| | **SALARY & WAGE TOTAL** | 97,415 | 95,567 | 107,348 | 0 | 0 | 0<br>107,348 |
| | **TOTAL OPERATING EXPENSES** | 5,199 | 1,748 | 4,675 | 0 | 0 | 4,675 |
| 5301 | Annual Town Audit | 24,150 | 25,000 | 25,000 | | | 25,000 |
| | **TOWN ACCOUNTANT TOTAL** | 126,764 | 122,315 | 137,023 | 0 | 0 | 137,023 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 141 **BOARD OF ASSESSORS** | | | | | | 0 |
| **SALARY & WAGE TOTAL** | 76,743 | 67,871 | 67,870 | 0 | 0 | 67,870 |
| **TOTAL OPERATING EXPENSES** | 25,365 | 23,850 | 29,550 | 0 | 0 | 29,550 |
| **ASSESSOR TOTAL** | 102,108 | 91,721 | 97,420 | 0 | 0 | 97,420 |
| 147 **COLLECTOR/TREASURER** | | | | | | |
| **SALARY & WAGE TOTAL** | 105,935 | 106,844 | 105,682 | 0 | 0 | 105,682 |
| **TOTAL OPERATING EXPENSES** | 36,656 | 22,137 | 18,730 | 0 | 0 | 18,730 |
| **COLLECTOR/TREASURER TOTAL** | 142,591 | 128,981 | 124,412 | 0 | 0 | 124,412 |
| 151 **TOWN COUNSEL** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 23,116 | 36,000 | 40,000 | 20,000 | 0 | 60,000 |
| **TOWN COUNSEL TOTAL** | 23,116 | 36,000 | 40,000 | 20,000 | 0 | 60,000 |
| 152 **PERSONNEL BOARD** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 345 | 215 | 215 | 0 | 0 | 215 |
| **PERSONNEL BOARD TOTAL** | 345 | 215 | 215 | 0 | 0 | 215 |
| 155 **TECHNOLOGY** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 84,719 | 82,092 | 78,400 | 0 | 0 | 78,400 |
| **TECHNOLOGY TOTAL** | 84,719 | 82,092 | 78,400 | 0 | 0 | 78,400 |
| 161 **TOWN CLERK** | | | | | | |
| **SALARY & WAGE TOTAL** | 60,594 | 62,293 | 62,293 | 0 | 0 | 62,293 |
| **TOTAL OPERATING EXPENSES** | 3,278 | 3,350 | 3,850 | 0 | 0 | 3,850 |
| **TOWN CLERK TOTAL** | 63,872 | 65,643 | 66,143 | 0 | 0 | 66,143 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 164 **ELECTIONS** | | | | | | |
| **WAGE TOTAL** | 4,567 | 1,750 | 4,500 | 0 | 0 | 4,500 |
| **TOTAL OPERATING EXPENSES** | 9,104 | 5,475 | 5,775 | 0 | 0 | 5,775 |
| 12382 **ELECTION TOTAL** | 13,671 | 7,225 | 10,275 | 0 | 0 | 10,275 |
| 179 **COMMUNITY DEVELOPMENT & PLANNING** | | | | | | |
| **SALARY & WAGE TOTAL** | 88,658 | 72,661 | 72,661 | 0 | 0 | 72,661 |
| **TOTAL OPERATING EXPENSES** | 7,517 | 2,000 | 2,500 | 0 | 0 | 2,500 |
| 5300 Montachusett Regional Planning Comm | 1,579 | 1,600 | 1,659 | | | 1,659 |
| 5820 Bartlett Pond Dam | | | | 33,000 | | 33,000 |
| **COMMUNITY DEVELOPMENT TOTAL** | 97,754 | 76,261 | 76,820 | 33,000 | 0 | 109,820 |
| 192 **PUBLIC BUILDINGS ENERGY** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 107,845 | 98,800 | 142,000 | 0 | 0 | 142,000 |
| 199 **PUBLIC BUILDINGS** | | | | | | |
| **SALARY & WAGE TOTAL** | 41,727 | 33,913 | 36,349 | 0 | 0 | 36,349 |
| **TOTAL OPERATING EXPENSES** | 8,802 | 16,095 | 19,695 | 2,000 | 0 | 21,695 |
| **PUBLIC BUILDINGS TOTAL** | 158,374 | 148,808 | 198,044 | 2,000 | 0 | 200,044 |
| **GENERAL GOVERNMENT TOTALS** | | | | | | |
| TOTAL SALARY & WAGES | 619,948 | 580,459 | 663,503 | 0 | 0 | 663,503 |
| TOTAL EXPENSES | 355,657 | 468,569 | 596,646 | 60,525 | (60,000) | 597,171 |
| **GENERAL GOVERNMENT TOTAL** | 975,605 | 1,049,028 | 1,260,149 | 60,525 | (60,000) | 1,260,674 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| **PUBLIC SAFETY** | | | | | | |
| 210 **POLICE DEPARTMENT** | | | | | | |
| **SALARY & WAGE TOTAL** | 686,848 | 740,712 | 757,154 | 0 | 0 | 757,154 |
| **TOTAL OPERATING EXPENSES** | 105,683 | 101,451 | 109,143 | 0 | 0 | 109,143 |
| **POLICE DEPARTMENT TOTAL** | 792,531 | 842,163 | 866,297 | 0 | 0 | 866,297 |
| 220 **FIRE DEPARTMENT** | | | | | | |
| **SALARY & WAGE TOTAL** | 225,354 | 208,834 | 214,338 | 0 | 0 | 214,338 |
| **TOTAL OPERATING EXPENSES** | 81,779 | 59,171 | 59,371 | 2,000 | 0 | 61,371 |
| **FIRE DEPARTMENT TOTAL** | 307,133 | 268,005 | 273,709 | 2,000 | 0 | 275,709 |
| 231 **AMBULANCE** | | | | | | |
| **SALARY & WAGE TOTAL** | 68,546 | 57,183 | 68,764 | 0 | 0 | 68,764 |
| **TOTAL OPERATING EXPENSES** | 43,320 | 37,072 | 45,765 | 0 | 0 | 45,765 |
| **AMBULANCE TOTAL** | 111,866 | 94,255 | 114,529 | 0 | 0 | 114,529 |
| 240 **INSPECTIONAL SERVICES** | | | | | | |
| **SALARY & WAGE TOTAL** | 75,600 | 72,703 | 72,703 | 0 | 0 | 72,703 |
| **TOTAL OPERATING EXPENSES** | 5,141 | 5,625 | 5,625 | 0 | 0 | 5,625 |
| **INSPECTIONAL SERVICES TOTAL** | 80,741 | 78,328 | 78,328 | 0 | 0 | 78,328 |
| 290 **ANIMAL CONTROL** | | | | | | |
| **SALARY & WAGE TOTAL** | 9,480 | 9,480 | 9,480 | 0 | 0 | 9,480 |
| **TOTAL OPERATING EXPENSES** | 7,038 | 7,175 | 8,675 | 0 | 0 | 8,675 |
| **ANIMAL CONTROL TOTAL** | 16,518 | 16,655 | 18,155 | 0 | 0 | 18,155 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 296 **COMMUNICATIONS DEPARTMENT** | | | | | | |
| **SALARY & WAGE TOTAL** | 186,145 | 195,300 | 200,958 | 0 | 0 | 200,958 |
| **TOTAL OPERATING EXPENSES** | 4,000 | 5,310 | 5,900 | 0 | 0 | 5,900 |
| **COMMUNICATIONS TOTAL** | 190,145 | 200,610 | 206,858 | 0 | 0 | 206,858 |
| **PUBLIC SAFETY TOTALS** | | | | | | |
| SALARY & WAGE TOTALS | 1,251,973 | 1,284,212 | 1,323,397 | 0 | 0 | 1,323,397 |
| TOTAL OPERATING EXPENSES | 246,961 | 215,804 | 234,479 | 2,000 | 0 | 236,479 |
| **PUBLIC SAFETY TOTALS** | 1,498,934 | 1,500,016 | 1,557,876 | 2,000 | 0 | 1,559,876 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| **EDUCATION** | | | | | | |
| 340 **EDUCATION** | | | | | | |
| 5300 Minuteman Regional | 615,726 | 589,293 | 551,137 | | | 551,137 |
| . | | | | | | |
| 5300 Nashoba Regional | 8,950,346 | 9,244,678 | 9,162,484 | | | 9,162,484 |
| MSBA Reimbursement Sent to NRSD | (621,956) | (621,956) | (621,956) | | | (621,956) |
| Nashoba Regional Debt | 219,715 | 219,715 | 219,715 | | | 219,715 |
| Nashoba Regional Deficit Bond | 159,467 | 159,467 | 159,467 | | | 159,467 |
| Nashoba Regional Total | 8,707,572 | 9,001,904 | 8,919,710 | 0 | 0 | 8,919,710 |
| **EDUCATION TOTAL** | 9,323,298 | 9,591,197 | 9,470,847 | 0 | 0 | 9,470,847 |
| **PUBLIC WORKS** | | | **APPROVED** | **Increase** | **Decrease** | **APPROVED** |
| 422 **DEPARTMENT PUBLIC WORKS HIGHWAY** | | | | | | |
| **SALARY & WAGE TOTAL** | 176,023 | 145,767 | 190,133 | 0 | 0 | 190,133 |
| **TOTAL OPERATING EXPENSES** | 128,273 | 149,050 | 149,250 | 0 | 0 | 149,250 |
| **DPW HIGHWAY DIVISION TOTAL** | 304,296 | 294,817 | 339,383 | 0 | 0 | 339,383 |
| 423 **DPW - SNOW & ICE REMOVAL** | | | | | | |
| **SALARY & WAGE TOTAL** | 51,173 | 37,145 | 52,500 | 0 | 0 | 52,500 |
| **TOTAL OPERATING EXPENSES** | 131,318 | 39,509 | 66,200 | 10,000 | 0 | 76,200 |
| **DPW - SNOW & ICE TOTALS** | 182,491 | 76,654 | 118,700 | 10,000 | 0 | 128,700 |
| 424 **STREETLIGHTING** | | | | | | |
| **STREETLIGHTING TOTAL** | 10,000 | 20,000 | 25,000 | 0 | 0 | 25,000 |
| 429 **HIGHWAY SAFETY** | | | | | | |
| **TOTAL OPERATING EXPENSE** | 43,289 | 38,334 | 40,334 | 0 | 0 | 40,334 |
| **HIGHWAY SAFETY TOTAL** | 43,289 | 38,334 | 40,334 | 0 | 0 | 40,334 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 491 **DPW - CEMETERY & TREE DIVISION** | | | | | | |
| **SALARY & WAGE TOTAL** | 119,535 | 120,539 | 95,084 | 0 | 0 | 95,084 |
| **TOTAL OPERATING EXPENSES** | 32,335 | 32,797 | 32,297 | 0 | 0 | 32,297 |
| **CEMETERY & TREE DIVISION TOTAL** | 151,870 | 153,336 | 127,381 | 0 | 0 | 127,381 |
| **PUBLIC WORKS TOTALS** | | | | | | |
| SALARY & WAGE TOTAL | 346,731 | 303,451 | 337,717 | 0 | 0 | 337,717 |
| TOTAL OPERATING EXPENSES | 345,215 | 279,690 | 272,747 | 50,334 | 0 | 323,081 |
| **PUBLIC WORKS TOTALS** | 691,946 | 583,141 | 610,464 | 50,334 | 0 | 660,798 |

| HEALTH & HUMAN SERVICES | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 510 **BOARD OF HEALTH** | | | | | | |
| **SALARY & WAGE TOTAL** | 27,077 | 20,391 | 20,391 | 0 | 0 | 20,391 |
| **TOTAL OPERATING EXPENSES** | 2,638 | 1,550 | 1,530 | 0 | 0 | 1,530 |
| **TOTAL OTHER PROGRAM EXPENSES** | 37,784 | 36,184 | 36,284 | 0 | 0 | 36,284 |
| **BOARD OF HEALTH TOTALS** | 67,499 | 58,125 | 58,205 | 0 | 0 | 58,205 |

| | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| 529 **W.H.E.A.T. COMMUNITY SERVICES** | | | | | | |
| 5300 W.H.E.A.T. Community Services | 3,000 | 3,000 | 3,000 | | | 3,000 |
| **W.H.E.A.T. TOTAL** | 3,000 | 3,000 | 3,000 | 0 | 0 | 3,000 |

541 **COUNCIL ON AGING**

| | | | | | | |
|---|---|---|---|---|---|---|
| | **SALARY & WAGE TOTAL** | 14,602 | 15,944 | 16,877 | 0 | 0 | 16,877 |
| | **TOTAL OPERATING EXPENSES** | 6,582 | 7,100 | 8,600 | 0 | 0 | 8,600 |
| | **TOTAL OTHER PROGRAM EXPENSES** | 4,600 | 2,600 | 2,600 | 0 | 0 | 2,600 |
| | **COUNCIL ON AGING TOTAL** | 25,784 | 25,644 | 28,077 | 0 | 0 | 28,077 |

543 **VETERANS' SERVICES**

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| 5110 | Veteran Agent | 6,288 | 6,165 | 6,165 | | | 6,165 |
| | **SALARY & WAGE TOTAL** | 6,288 | 6,165 | 6,165 | 0 | 0 | 6,165 |
| 5420 | Office Supplies | 84 | 130 | 130 | | | 130 |
| 5710 | In-State Travel | 0 | 120 | 120 | | | 120 |
| 5770 | Vetrans' Benefits | 8,479 | 258 | 8,000 | | | 8,000 |
| | **TOTAL OPERATING EXPENSES** | 8,563 | 508 | 8,250 | 0 | 0 | 8,250 |
| | | 14,851 | 6,673 | 14,415 | 0 | 0 | 14,415 |

| | **FY2009 ACTUAL** | **FY2010 BUDGET** | **FY2011 ATM APPROVED** | **FY2011 STM Increase** | **FY2011 STM Decrease** | **FY2011 STM APPROVED** |
|---|---|---|---|---|---|---|

560 **COMMISSION ON DISABILITY**

| | | | | | | |
|---|---|---|---|---|---|---|
| **TOTAL OPERATING EXPENSES** | 50 | 75 | 75 | 0 | 0 | 75 |
| **COMMISSION ON DISABILITY TOTAL** | 50 | 75 | 75 | 0 | 0 | 75 |

**HEALTH & HUMAN SERVICES TOTALS**

| | | | | | | |
|---|---|---|---|---|---|---|
| SALARY & WAGE TOTAL | 47,967 | 42,500 | 43,433 | 0 | 0 | 43,433 |
| TOTAL OPERATING EXPENSES | 63,217 | 51,017 | 60,339 | 0 | 0 | 60,339 |
| **HEALTH & HUMAN SRVCS TOTALS** | 111,184 | 93,517 | 103,772 | 0 | 0 | 103,772 |

| FY11 Budget Detail | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| **CULTURE & RECREATION** | | | | | | |
| 610 **THAYER MEMORIAL LIBRARY** | | | | | | |
| | | -5,000 | | | | |
| **SALARY & WAGE TOTAL** | 181,186 | 187,016 | 192,682 | 0 | 0 | 192,682 |
| **TOTAL OPERATING EXPENSES** | 65,542 | 45,658 | 44,971 | 0 | 0 | 44,971 |
| **THAYER MEMORIAL LIBRARY TOTAL** | 246,728 | 232,674 | 237,653 | 0 | 0 | 237,653 |
| 630 **RECREATION** | | | | | | |
| **SALARY & WAGE TOTALS** | 10,419 | 0 | 8,393 | 0 | 0 | 8,393 |
| **TOTAL OPERATING EXPENSES** | 202 | 0 | 490 | 0 | 0 | 490 |
| **Thayer Field & Tennis Court** | | | 3,325 | | | 3,325 |
| **RECREATION TOTAL** | 10,621 | 0 | 12,208 | 0 | 0 | 8,883 |
| 691 **HISTORIC COMMISSION** | | | | | | |
| **SALARY & WAGES TOTAL** | 4,250 | 0 | 0 | 0 | 0 | 0 |
| **TOTAL OPERATING EXPENSES** | 553 | 0 | 210 | 8,400 | 0 | 8,610 |
| **HISTORIC COMMISSION TOTAL** | 4,803 | 0 | 210 | 8,400 | 0 | 8,610 |
| 692 **MEMORIAL DAY** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 750 | 900 | 900 | 0 | 0 | 900 |
| **MEMORIAL DAY TOTAL** | 750 | 900 | 900 | 0 | 0 | 900 |
| 693 **CELEBRATE LANCASTER** | | | | | | |
| **TOTAL OPERATING EXPENSES** | 422 | 2,000 | 0 | 0 | 0 | 0 |
| **CELEBRATE LANCASTER TOTAL** | 422 | 2,000 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---|---|---|---|---|---|---|
| **CULTURAL & RECREATION TOTALS** | | | | | | |
| SALARY & WAGE TOTALS | 195,855 | 187,016 | 201,075 | 0 | 0 | 201,075 |
| TOTAL OPERATING EXPENSES | 67,469 | 48,558 | 46,571 | 11,725 | 0 | 58,296 |
| **CULTURE & RECREATION TOTALS** | 263,324 | 235,574 | 247,646 | 11,725 | 0 | 259,371 |

| | | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|---|
| **FIXED COSTS/INSURANCES** | | | | | | | |
| 900 **FIXED COSTS/INSURANCES** | | | | | | | |
| 5302 | Medicare | 28,539 | 37,930 | 38,480 | | (6,159) | 32,321 |
| 5303 | Workers Compensation | 1,500 | 24,492 | 27,054 | | | 27,054 |
| 5305 | Group Health & Life Insurance | 675,466 | 670,057 | 670,937 | | | 670,937 |
| | Water Indirect Costs | | | (99,880) | | | -99,880 |
| 5306 | Accident Insurance | 23,425 | 20,000 | 20,000 | | | 20,000 |
| 5307 | Unemployment | 2,871 | 16,879 | 16,879 | | | 16,879 |
| | | 731,801 | 769,358 | 673,470 | 0 | (6,159) | 667,311 |
| 5301 | Property & Casualty/Auto | 83,020 | 70,000 | 70,000 | 1,704 | | 71,704 |
| 5308 | Law Enforcement Liability | 8,963 | 5,000 | 5,000 | | | 5,000 |
| 5309 | Public Official Liability | 13,500 | 1,200 | 1,200 | | | 1,200 |
| 5780 | Police/Fire Dependant Liability | 1,200 | 7,000 | 7,000 | | | 7,000 |
| | | 106,683 | 83,200 | 83,200 | 1,704 | 0 | 84,904 |
| 5700 | Worcester Counnty Retirement | 255,820 | 279,220 | 279,220 | 8,113 | | 287,333 |
| | **FIXED COSTS/INSURANCES TOTAL** | 1,094,304 | 1,131,778 | 1,035,890 | 9,817 | (6,159) | 1,039,548 |
| **DEBT SERVICE** | | | | | | | |
| 710 DEBT SERVICE | | | | | | | |
| 5911 | Police Station Principle | 25,000 | 25,000 | 25,000 | | | 25,000 |
| 5914 | Elementary School Principle | 765,000 | 800,000 | 835,000 | | | 835,000 |
| | | 790,000 | 825,000 | 860,000 | 0 | 0 | 860,000 |
| 5915 | Police Station Interest | 14,568 | 13,569 | 12,507 | | | 12,507 |
| 5919 | Elemmentary School Interest | 722,668 | 692,068 | 658,068 | | | 658,068 |
| | | 737,236 | 705,637 | 670,574 | 0 | 0 | 670,574 |
| 5924 | Interest on Notes | | 2,000 | 2,000 | | | 2,000 |
| 5925 | Borrowing Bank Services Charges | | 1,000 | 1,000 | | | 1,000 |
| | DEBT SERVICE TOTAL | 1,527,236 | 1,533,637 | 1,533,574 | 0 | 0 | 1,533,574 |

**FY11 Budget Detail**

| | FY2009 ACTUAL | FY2010 BUDGET | FY2011 ATM APPROVED | FY2011 STM Increase | FY2011 STM Decrease | FY2011 STM APPROVED |
|---|---|---|---|---|---|---|
| SALARY & WAGE TOTALS | 2,462,473 | 2,397,638 | 2,569,125 | 0 | 0 | 2,569,125 |
| TOTAL OPERATING EXPENSES | 10,401,817 | 10,654,835 | 10,681,629 | 124,584 | (60,000) | 10,746,213 |
| FIXED COSTS/INSURANCES | 1,094,304 | 1,131,778 | 1,035,890 | 9,817 | (6,159) | 1,039,548 |
| DEBT SERVICE | 1,527,236 | 1,533,637 | 1,533,574 | 0 | 0 | 1,533,574 |
| **TOTAL OPERATING BUDGET** | 15,485,831 | 15,717,888 | 15,820,219 | 134,401 | (66,159) | 15,888,461 |