FY11 Proposed Budget	FY2009 ACTUAL	FY2010 BUDGET	FY2011 4/26/201011:40 AM DEPT REQUEST	1
GENERAL GOVERNMENT			NEGOLO1	
113 TOWN MEETING				
TOTAL OPERATING EXPENSES	1,150	550	2,205	
TOWN MEETING TOTAL	1,150	550	2,205	
122 SELECTMEN				
SALARY AND WAGE TOTAL	144,309	139,560	146,800	
TOTAL OPERATING EXPENSES	16,569	11,010	14,800	
5199 Compensation Reserve	0	0	60,000	
SELECTMEN TOTAL	160,878	150,570	221,600	
131 FINANCE COMMITTEE				
TOTAL OPERATING EXPENSES	263	368	550	
5781 Reserve Fund	0	138,279	147,042	
FINANCE COMMITTEE TOTAL	263	138,647	147,592	
133 TOWN ACCOUNTANT				
SALARY & WAGE TOTAL	97,415	95,567	107,348	
TOTAL OPERATING EXPENSES	5,199	1,748	4,675	
Annual Town Audit	24,150	25,000	25,000	
TOWN ACCOUNTANT TOTAL	126,764	122,315	137,023	
141 BOARD OF ASSESSORS				
SALARY & WAGE TOTAL	76,743	67,871	67,870	
TOTAL OPERATING EXPENSES	25,365	23,850	29,550	
ASSESSOR TOTAL	102,108	91,721	97,420	
147 COLLECTOR/TREASURER				
SALARY & WAGE TOTAL	105,935	106,844	105,682	
TOTAL OPERATING EXPENSES	36,656	22,137	18,730	
COLLECTOR/TREASURER TOTAL	142,591	128,981	124,412	

FY11 Proposed Budget	FY2009 ACTUAL	FY2010 BUDGET	FY2011 4/26/201011:40 AM DEPT REQUEST
151 TOWN COUNSEL			
TOTAL OPERATING EXPENSES	23,116	36,000	40,000
TOWN COUNSEL TOTAL	23,116	36,000	40,000
152 PERSONNEL BOARD			
TOTAL OPERATING EXPENSES	345	215	215
PERSONNEL BOARD TOTAL	345	215	215
155 TECHNOLOGY			
TOTAL OPERATING EXPENSES	84,719	82,092	78,400
TECHNOLOGY TOTAL	84,719	82,092	78,400
161 TOWN CLERK			
SALARY & WAGE TOTAL	60,594	62,293	62,293
TOTAL OPERATING EXPENSES	3,278	3,350	3,850
TOWN CLERK TOTAL	63,872	65,643	66,143
164 ELECTIONS			
WAGE TOTAL	4,567	1,750	4,500
TOTAL OPERATING EXPENSES 12382	9,104	5,475	5,775
ELECTION TOTAL	13,671	7,225	10,275
179 COMMUNITY DEVELOPMENT & PLANNING			
SALARY & WAGE TOTAL	88,658	72,661	72,661
TOTAL OPERATING EXPENSES	7,517	2,000	2,500
5300 Montachusett Regional Planning Comm	1,579	1,600	1,659
COMMUNITY DEVELOPMENT TOTAL	97,754	76,261	76,820
171 CONSERVATION			
Salary & Wage Total	19,000	0	0
TOTAL OPERATING EXPENSES	0	0	0
CONSERVATION TOTALS	19,000	0	0

FY11 Proposed Bu	dget	FY2009 ACTUAL	FY2010 BUDGET	FY2011 4/26/ DEPT REQUEST	201011:40 AM
OPEN SPACE	AND RECREATION COMMITTEE				
Maint	dapping enance/Improvements Education/Programming	0 0 0	0 0 0	0 0 0 0	
TOTA	L OSRC	0	0	0	
192 PUBLIC BUILI	DINGS ENERGY				
TOTA	L OPERATING EXPENSES	107,845	98,800	142,000	
199 PUBLIC BUILI	DINGS	FY2009 ACTUAL	FY2010 BUDGET	FY2011 DEPT REQUEST	
SALA	RY & WAGE TOTAL	41,727	33,913	36,349	
TOTA	L OPERATING EXPENSES	8,802	16,095	19,695	
	PUBLIC BUILDINGS TOTAL	158,374	148,808	198,044	
GENERAL GOVERNMEN	T TOTALS				
	L SALARY & WAGES	610.049	580,459	663,503	
TOTA	L EXPENSES	619,948 355,657	468,569	596,646	
	GENERAL GOVERNMENT TOTAL	975,605 FY2009 ACTUAL	1,049,028 FY2010 BUDGET	1,260,149 FY2011 DEPT REQUEST	
PUBLIC SAFETY				REQUEST	
210 POLICE DEPA	RTMENT				
SALA	RY & WAGE TOTAL	718,662	774,862	791,154	
TOTA	L OPERATING EXPENSES	73,869	67,301	75,143	
	POLICE DEPARTMENT TOTAL	792,531	842,163	866,297	
220 FIRE DEPART	MENT				
SALA	RY & WAGE TOTAL	228,662	211,505	217,009	
TOTA	AL OPERATING EXPENSES	78,471	56,500	56,700	

 FIRE DEPARTMENT TOTAL
 307,133
 268,005
 273,709

FY11 Prop	posed Budget	FY2009 ACTUAL	FY2010 BUDGET	4/2 FY2011 DEPT REQUEST	26/201011:40 AM
231 AMB	ULANCE				
	SALARY & WAGE TOTAL	68,546	57,183	68,764	
	TOTAL OPERATING EXPENSES	43,320	37,072	45,765	
	AMBULANCE TOTAL	111,866	94,255	114,529	
240 INSP	ECTIONAL SERVICES				
	SALARY & WAGE TOTAL	75,600	72,703	72,703	
	TOTAL OPERATING EXPENSES	5,141	5,625	5,625	
	INSPECTIONAL SERVICES TOTAL	80,741	78,328	78,328	
290 ANIN	IAL CONTROL				
	SALARY & WAGE TOTAL	9,480	9,480	9,480	
	TOTAL OPERATING EXPENSES	7,038	7,175	8,675	
	ANIMAL CONTROL TOTAL	16,518	16,655	18,155	
296 COM	MUNICATIONS DEPARTMENT				
	SALARY & WAGE TOTAL	187,377	197,100	202,958	
	TOTAL OPERATING EXPENSES	2,768	3,510	3,900	
	COMMUNICATIONS TOTAL	190,145	200,610	206,858	
PUBLIC SAFET	Y TOTALS				
	SALARY & WAGE TOTALS	1,288,327	1,322,833	1,362,068	
	TOTAL OPERATING EXPENSES PUBLIC SAFETY TOTALS	210,607 1,498,934	177,183 1,500,016	195,808 1,557,876	
FDUGATION.		FY2009 ACTUAL	FY2010 BUDGET	FY2011 DEPT REQUEST	
EDUCATION	CATION				
340 EDU (_		
	300 Minuteman Regional	615,726	589,293	551,137	
53	MSBA Reimbursement Sent to NRSD Nashoba Regional Debt	8,950,346 (621,956) 219,715	9,244,678 (621,956) 219,715	9,162,484 (621,956) 219,715	
	Nashoba Regional Deficit Bond Nashoba Regional Total	159,467 8,707,572		159,467 8,919,710	
	EDUCATION TOTAL	9,323,298	9,591,197	9,470,847	

FY11 Proposed Budget PUBLIC WORKS	FY2009 ACTUAL	FY2010 BUDGET	4/2 FY2011 DEPT REQUEST	6/201011:40 AM
422 DEPARTMENT PUBLIC WORKS HIGHWAY				
SALARY & WAGE TOTAL	177,692	147,517	192,083	
TOTAL OPERATING EXPENSES	126,604	147,300	147,300	
DPW HIGHWAY DIVISION TOTAL	304,296	294,817	339,383	
423 DPW - SNOW & ICE REMOVAL				
SALARY & WAGE TOTAL	51,173	37,145	52,500	
TOTAL OPERATING EXPENSES	131,318	39,509	66,200	
DPW - SNOW & ICE TOTALS	182,491	76,654	118,700	
424 STREETLIGHTING				
5211 Electricity	10,000	20,000	25,000	
STREETLIGHTING TOTAL	10,000	20,000	25,000	
429 HIGHWAY SAFETY				
TOTAL OPERATING EXPENSE	43,289	38,334	40,334	
HIGHWAY SAFETY TOTAL	43,289	38,334	40,334	
491 DPW - CEMETERY & TREE DIVISION				
SALARY & WAGE TOTAL	121,331	122,339	96,384	
TOTAL OPERATING EXPENSES	30,539	30,997	30,997	
CEMETERY & TREE DIVISION TOTAL	151,870	153,336	127,381	
PUBLIC WORKS TOTALS				
SALARY & WAGE TOTAL TOTAL OPERATING EXPENSES PUBLIC WORKS TOTALS	350,196 341,750 691,946	307,001 276,140 583,141	340,967 269,497 610,464	

FY11 Proposed Budget HEALTH & HUMAN SERVICES	FY2009 ACTUAL	FY2010 BUDGET	4/26/201011:40 AM FY2011 DEPT REQUEST
510 BOARD OF HEALTH			
SALARY & WAGE TOTAL	27,077	20,391	20,391
TOTAL OPERATING EXPENSES	2,638	1,550	1,530
5302 Nashoba Health District 5303 Nashoba Nursing Service 5891 Landfill Monitoring TOTAL OTHER PROGRAM EXPENSES	21,244 7,540 9,000 37,784	21,244 7,540 7,400 36,184	21,244 7,540 7,500 36,284
BOARD OF HEALTH TOTALS	67,499	58,125	58,205
529 W.H.E.A.T. COMMUNITY SERVICES			
W.H.E.A.T. TOTAL	3,000	3,000	3,000
541 COUNCIL ON AGING			
SALARY & WAGE TOTAL	14,602	15,944	16,877
TOTAL OPERATING EXPENSES	6,582	7,100	8,600
TOTAL OTHER PROGRAM EXPENSES	4,600	2,600	2,600
COUNCIL ON AGING TOTAL	25,784	25,644	28,077
543 VETERANS' SERVICES			
SALARY & WAGE TOTAL	6,288	6,165	6,165
TOTAL OPERATING EXPENSES	8,563	508	8,250
: :	14,851	6,673	14,415
	FY2009 ACTUAL	FY2010 BUDGET	FY2011 DEPT REQUEST
560 COMMISSION ON DISABILITY			
TOTAL OPERATING EXPENSES	50	75	75
COMMISSION ON DISABILITY TOTAL	50	75	75
HEALTH & HUMAN SERVICES TOTALS			
SALARY & WAGE TOTAL TOTAL OPERATING EXPENSES HEALTH & HUMAN SRVCS TOTALS	47,967 63,217 111,184	42,500 51,017 93,517	43,433 60,339 103,772
TEALTH & HUMAN SKYCS TOTALS	111,104	93,517	103,772

FY11 Proposed Budget	FY2009 ACTUAL	FY2010 BUDGET	FY2011 4/26 DEPT REQUEST	5/201011:40 AM
CULTURE & RECREATION				
610 THAYER MEMORIAL LIBRARY		5 000		
SALARY & WAGE TOTAL	181,186	-5,000 187,016	192,682	
TOTAL OPERATING EXPENSES	65,542	45,658	44,971	
THAYER MEMORIAL LIBRARY TOTAL	246,728	232,674	237,653	
630 RECREATION				
SALARY & WAGE TOTALS	10,419	0	8,393	
TOTAL OPERATING EXPENSES	202	0	490	
Thayer Field & Tennis Court			3,325	
RECREATION TOTAL	10,621	0	12,208	
691 HISTORIC COMMISSION				
SALARY & WAGES TOTAL	4,250	0	0	
TOTAL OPERATING EXPENSES	553	0	210	
HISTORIC COMMISSION TOTAL	4,803	0	210	
692 MEMORIAL DAY				
TOTAL OPERATING EXPENSES	750	900	900	
MEMORIAL DAY TOTAL	750	900	900	
693 CELEBRATE LANCASTER				
5241 Celebrate Lancaster TOTAL OPERATING EXPENSES	422 422	2,000 2,000	<u> </u>	
CELEBRATE LANCASTER TOTAL	422	2,000	0	
CULTURAL & RECREATION TOTALS				
SALARY & WAGE TOTALS TOTAL OPERATING EXPENSES	195,855 67,469	187,016 48,558	201,075 46,571	
CULTURE & RECREATION TOTALS	263,324	235,574	247,646	

FY11 Proposed Budget	FY2009 ACTUAL	FY2010 BUDGET	FY2011 4/26/201011:40 AM DEPT REQUEST
FIXED COSTS/INSURANCES			
900 FIXED COSTS/INSURANCES			
 5302 Medicare 5303 Workers Compensation 5305 Group Health & Life Insurance Water Indirect Costs 5306 Accident Insurance 5307 Unemployment 	28,539 1,500 675,466 23,425 2,871 731,801	37,930 24,492 670,057 20,000 16,879 769,358	38,480 27,054 670,937 (99,880) 20,000 16,879 673,470
5301 Property & Casualty/Auto 5308 Law Enforcement Liability 5309 Public Official Liability 5780 Police/Fire Dependant Liability	83,020 8,963 13,500 1,200 106,683	70,000 5,000 1,200 7,000 83,200	70,000 5,000 1,200 7,000 83,200
5700 Worcester Counnty Retirement	255,820	279,220	279,220
FIXED COSTS/INSURANCES TOTAL	1,094,304	1,131,778	1,035,890
DEBT SERVICE 710 DEBT SERVICE			
5911 Police Station Principle 5914 Elementary School Principle	25,000 765,000 790,000	25,000 800,000 825,000	25,000 835,000 860,000
5915 Police Station Interest 5919 Elemmentary School Interest 5924 Interest on Notes	14,568 722,668 737,236	13,569 692,068 705,637 2,000	12,507 658,068 670,574 2,000
5925 Borrowing Bank Services Charges DEBT SERVICE TOTAL	1,527,236	1,000	1,000
	, , - 3 •	, ,	, , -

	FY2009 ACTUAL	FY2010 BUDGET	FY2011 DEPT REQUEST
SALARY & WAGE TOTALS	2,502,292	2,439,809	2,611,046
TOTAL OPERATING EXPENSES	10,361,998	10,612,664	10,639,708
FIXED COSTS/INSURANCES	1,094,304	1,131,778	1,035,890
DEBT SERVICE	1,527,236	1,533,637	1,533,574
TOTAL OPERATING BUDGET	15,485,831	15,717,888	15,820,219